

[Greenpeace translation]
28 October 2025

The original letter, written in Japanese, does not contain a letterhead nor date. It was sent as attached by email on 27 October 2025.

Mr Sam Annesley
Country Director
Greenpeace Japan

Koji Sato
President
Toyota Motor Corporation

Response to your open letter about Greenhouse Gas Emissions Reduction

We would like to express our gratitude to you, for working with us towards the realisation of carbon neutrality and also for your sincere proposals. We would like to respond to your questions as follows.

We define our mission as “producing happiness for all”. We aim for the sustainable development of society and the company to contribute to the happiness of our customers and stakeholders worldwide. One of our important goals concerns the promotion of harmonious coexistence with nature and local communities and we are advancing initiatives towards achieving carbon neutrality by 2050. Specifically, our company endorses the Paris Agreement and, in line with this commitment, aims to achieve carbon neutrality not only for greenhouse gas (GHG) emissions in the use of vehicles but also across all processes throughout the entire lifecycle.

To realise this vision, we are collaborating with like-minded suppliers and stakeholders both domestically and internationally to advance initiatives including the development of next-generation batteries, the development and demonstration of water electrolysis equipment and stationary battery storage systems, and the establishment of a sustainable battery ecosystem. Furthermore, we are working with domestic and international fuel operators to increase awareness and facilitate the societal implementation of carbon-neutral fuels. We also maintain ongoing dialogue with governments regarding energy policies and infrastructure development in various countries and regions. Furthermore, regarding GHG targets, our targets for Scope 1 and 2 emissions and our intensity-based targets for Scope 3 Category 11 emissions have been certified by the Science Based Targets initiative, and we are formulating plans and working towards these targets.

Achieving carbon neutrality requires flexible responses to the differing needs and energy circumstances of customers across nations and regions. Under our “Multi-Pathway Strategy”, which offers diverse mobility options, we will advance optimal initiatives tailored to individual markets’ specific circumstances. This enables us to steadily reduce emissions by

implementing measures feasible at this stage. Details and results of these initiatives are described in our Sustainability Data Book (updated June 2025). We would be delighted if you could refer to it.

Finally, we would like to express our sincere gratitude to your organisation for the opportunities for dialogue we have had thus far. We acknowledge that our commitment to achieving carbon neutrality is no different from that of your organisation.

To steadily implement future CO₂ reductions, we believe it is vital for companies to maintain the resilience to sustain sound business activities. Without this resilience, supporting people's livelihoods becomes untenable. Toyota will continue investing to create a future society filled with smiles, while striving to maintain and enhance this resilience.

We kindly request your continued understanding and guidance.

[END]