# SLAUGHTERING SLAUGHTERING THE AMAZON



www.greenpeace.org

'Just as no country can solve climate change alone, harnessing the wealth of a forest spread over eight countries requires international co-operation. For that reason, in 2008 Brazil launched the Amazon Fund. Over \$20 billion will be raised to finance conservation and sustainable development. These resources will be used to curb illegal logging, but also to develop alternative livelihoods. Norway has already pledged \$1.1 billion over ten years for the fund. We hope others will follow.'

Brazil's President Luiz Inácio Lula da Silva, The Guardian, 28 March 2008 'Supporting competitive Brazilian companies in the international market is a primary objective of the Brazilian government, and for more than sixteen years BNDES has been participating in the successful effort of maintaining a market-based, competitive environment for Brazilian exporters.'

Brazilian National Development Bank website, 'Exports'

# IN BRIEF SLAUGHTERING THE AMAZON

#### GLOBAL ACTION TO TACKLE CLIMATE CHANGE

Brazil is the world's fourth largest producer of greenhouse gas (GHG) emissions.<sup>1</sup> The majority of emissions come from the clearance and burning of the Amazon rainforest.. Globally, tropical forest destruction is responsible for around 20% of global GHG emissions.<sup>2</sup> Ending deforestation is an essential part of a global strategy to tackle climate change and to preserve biodiversity.

The major challenge, as identified by the World Bank, is to target the main economic drivers of deforestation at the 'agricultural frontiers, such as the Amazon'.<sup>3</sup>

World governments, multilateral funding agencies such as the World Bank and global corporations all have a role to play.

The Copenhagen Climate Summit, to be held in Denmark in December 2009, is the key opportunity for governments to agree measures to drastically reduce GHG emissions. Any effective deal must include actions and funding to tackle deforestation.

#### THE CATTLE SECTOR IN THE AMAZON IS THE SINGLE LARGEST DRIVER OF GLOBAL DEFORESTATION

#### EFFORTS TO HALT GLOBAL DEFORESTATION EMISSIONS MUST TACKLE THE BRAZILIAN CATTLE SECTOR IN THE AMAZON

The cattle sector in the Brazilian Amazon is the largest driver of deforestation in the world,<sup>4</sup> responsible for one in every eight hectares destroyed globally.<sup>5</sup> Efforts to halt global deforestation emissions must tackle this sector.

# ZERO DEFORESTATION IS A SOCIAL AND ECOLOGICAL IMPERATIVE.

The world's forests maintain ecological systems that are essential for life. The cultural survival of many forest dwelling peoples and communities depends on the ongoing health of their forests. Forests also play a critical role in the preservation of biodiversity – over half of the world's land-based plant and animal species are found in forests.<sup>6</sup> ZERO DEFORESTATION IS A CLIMATE IMPERATIVE.

Forests play a vital role in stabilising the world's climate by storing large amounts of carbon that would otherwise contribute to climate change.

The Amazon is estimated to store 80-120 billion tonnes of carbon.<sup>7</sup> If destroyed, some fifty times the annual GHG emissions of the USA could be emitted.<sup>8</sup>

#### DESTRUCTION OF THE AMAZON, THE WORLD'S MOST IMPORTANT FOREST CARBON STORE, IS BEING DRIVEN BY THE CATTLE SECTOR.

The Brazilian Amazon has the greatest annual average deforestation by area of anywhere in the world.<sup>9</sup>

The cattle sector is the key driver of deforestation in the Brazilian Amazon.<sup>10</sup> According to the Brazilian government: 'Cattle are responsible for about 80% of all deforestation' in the Amazon region.<sup>11</sup> In recent years, on average one hectare of Amazon rainforest has been lost to cattle ranchers every 18 seconds.<sup>12</sup>

The cattle sector in the Brazilian Amazon is responsible for 14% of the world's annual deforestation.<sup>13</sup> This makes it the world's largest driver of deforestation, responsible for more forest loss than the total deforestation in any country outside Brazil except Indonesia.<sup>14</sup>

#### THE BRAZILIAN GOVERNMENT FORECASTS DOMINATION OF THE GLOBAL BEEF TRADE

Brazil has the world's largest commercial cattle herd<sup>15</sup> and is the world's largest beef exporter.<sup>16</sup> With China, it shares the position of top exporter of tanned leather.<sup>17</sup> The Brazilian government forecasts a doubling of Brazil's share of global trade in beef products by 2018.<sup>18</sup>

The Brazilian cattle sector has seen rapid export-oriented growth over the last decade.<sup>19</sup> Exports of beef and veal from Brazil increased almost six-fold in volume between 1998 and 2008.<sup>20</sup> By 2008, nearly one in every three tonnes of beef traded internationally came out of Brazil.<sup>21</sup> The total value of the cattle trade for Brazil was \$6.9 billion<sup>22</sup> in 2008, with leather representing more than a quarter of that value.<sup>23</sup>

By 2018, the government foresees Brazil supplying almost two out of every three tonnes of beef traded internationally.<sup>24</sup>





#### BRAZILIAN CO2 EMISSIONS EMISSIONS BY SECTOR



#### THE BRAZILIAN GOVERNMENT IS BANKROLLING THE EXPANSION OF THE CATTLE SECTOR IN THE AMAZON

To aid Brazil's domination of the global market for agricultural commodities including beef, the Brazilian government is investing in all parts of the supply chain, from farm-level production to the international market.

#### BRAZIL IS OFFERING CREDIT WORTH \$41 BILLION TO FARMERS TO BOOST PRODUCTION.

In July 2008, Brazil's President Lula announced the 2008/2009 Agricultural and Livestock Plan, which made available \$41 billion in credit lines to boost agricultural and livestock production. 85% of this credit was designated for corporate agriculture.<sup>25</sup>

#### CATTLE EXPANSION IS CONCENTRATED IN THE AMAZON REGION, WHERE LACK OF GOVERNANCE MEANS LAND AND LABOUR ARE CHEAP.

Successive reports by the World Bank, the Brazilian government and research institutes, and analysis by Greenpeace consistently conclude that cattle ranching occupies about 80% of all deforested land in the Amazon region.<sup>26</sup>

The largest economic incentive for the expansion of Brazil's cattle sector into the Amazon is lack of governance:<sup>27</sup> contributing factors include corruption, disorganisation, limited capacity and lack of coordination between government departments.

Analysis by Greenpeace of 2006–2007 satellite data and forest clearance permits reveals that more than 90% of current Amazon deforestation was illegal.<sup>28</sup>

#### GOVERNMENT LAWS ARE SET TO INCREASE THE AVAILABILITY OF LAND – LEGALISING INCREASED DEFORESTATION.

Land grabbing in the Amazon is rampant. Land titles in the Amazon region are in disarray, with the legal status of roughly half the area uncertain.<sup>29</sup>

Rather than fixing the problem, a bill before the Brazilian Congress would reward land grabbers by giving them property rights for illegally occupied land.<sup>30</sup>

A second bill<sup>31</sup> before the Brazilian Congress proposes to more than double the percentage of forest that can be cleared legally within a property.

If passed, the effect of both these bills would be to legalise increased deforestation.







#### THE BRAZILIAN GOVERNMENT PART-OWNS THE GLOBAL CORPORATIONS EXPANDING IN THE AMAZON

#### THE BRAZILIAN GOVERNMENT HAS SHARES IN GLOBAL BEEF AND LEATHER PRODUCERS.

Through the Brazilian National Development Bank (BNDES), the finance arm of the Brazilian Ministry of Development, Industry and Foreign Trade, the Brazilian government has formed strategic alliances with the handful of global players in the cattle sector.

Between 2007 and 2009, these players – who account for up to 50% of Brazil's beef exports market – received \$2.65 billion from the BNDES,<sup>32</sup> in exchange for Brazilian government shares in the companies.

The three processors receiving the lion's share of Brazilian government investment – Bertin, JBS and Marfrig – include one of the world's largest leather traders,<sup>33</sup> the world's largest beef trader (controlling at least 10% of global beef production),<sup>34</sup> and the world's fourth-largest beef trader, respectively.<sup>35</sup>

Expansion by these groups is effectively a 'joint venture' with the Brazilian government.

These companies see the financial crisis as an opportunity to build global market share. Without Brazilian government money, the ability of these players to continue building a global trade empire founded on the export of cattle products from the Amazon would have been reduced.

To bolster Brazil's share of global trade,<sup>36</sup> the government is providing capital for expansion of cattle processing infrastructure in the Amazon region.<sup>37</sup>

In a loan assessment for Bertin, the International Finance Corporation (IFC), the private lending arm of the World Bank, warned of the risks of fuelling deforestation by expanding slaughterhouse capacity in the region. A World Bank auditor concluded: *'[Bertin's Marabá slaughterhouse expansion] project poses a grave risk to the environment and to the Bank's reputation.'* Nevertheless, the IFC invested \$90 million in Bertin in one of the most high-risk regions of the Amazon.<sup>38</sup>

#### GREENPEACE EXPOSES THE BLIND CONSUMPTION OF THE PRODUCTS OF AMAZON CRIME

#### BRAZILIAN GOVERNMENT 'JOINT VENTURES' ARE MARKETING SLAVERY AND FOREST DESTRUCTION

Greenpeace has tracked the trade in cattle products back from the export-oriented processing facilities of Bertin, JBS and Marfrig in the south of Brazil to three frontiers of deforestation in the Amazon.

While the Blue Chip companies behind reputable global brands appear to believe that Amazon sources are excluded from their products,<sup>39</sup> Greenpeace investigations expose for the first time how their blind consumption of raw materials fuels deforestation and climate change.

Greenpeace undercover investigations have unpicked the complex global trade in beef products from part-Braziliangovernment-owned corporations – Bertin, JBS and Marfrig. Greenpeace has identified hundreds of ranches within the Amazon rainforest supplying cattle to slaughterhouses in the Amazon region belonging to these companies. Where Greenpeace was able to obtain mapped boundaries for ranches, satellite analysis reveals that significant supplies of cattle come from ranches active in recent and illegal deforestation. Trade data also reveal trade with ranches using modern-day slavery. Additionally, one Bertin slaughterhouse receives supplies of cattle from an illegal ranch occupying Indian Lands.

These slaughterhouses in the Amazon region then ship beef or hides to company facilities thousands of kilometres away in the south for further processing before export. In a number of cases, additional processing takes place in import countries before the final product reaches the market. In effect, criminal or 'dirty' supplies of cattle are 'laundered' through the supply chain to an unwitting global market.





#### THE 'LAUNDRY LIST': GLOBAL BRANDS ARE SILENT PARTNERS TO CRIME

Our evidence links an Amazon-contaminated supply chain to suppliers to many reputable global brands and retailers, including a long list of international Blue Chip companies: Adidas, BMW, Carrefour, EuroStar, Ford, Honda, Gucci, IKEA, Kraft, Nike, Tesco, Toyota, Wal-Mart. The public sector is also exposed; our findings link the chain to suppliers to the UK National Health Service (NHS),<sup>40</sup> and to a supplier in the Middle East whose customers include the British, Dutch, Italian, Spanish and US military forces.<sup>41</sup>



#### THE TOUR DU MONDE – AMAZON CATTLE PRODUCTS GET AROUND THE WORLD IN 80 WAYS

Our undercover investigations have taken us on a tour of the world:

**China:** Globally, about half of leather production is for shoes.<sup>42</sup> China is the world's largest producer and exporter of shoes, producing nearly 60% of the world's total output in 2006.<sup>43</sup> Bertin is a major exporter of leather to China. Greenpeace undercover investigations reveal manufacturers producing trainers for Nike and Adidas/ Reebok being supplied by leather finishers that are direct customers of Bertin.

**USA:** Furniture and vehicle upholstery is the secondlargest use of leather. <sup>44</sup> Production of leather vehicle interiors is outsourced to leather processors such as US-based Eagle Ottawa. Eagle Ottawa accounts for 20% of all leather used globally for vehicle upholstery.<sup>45</sup> Bertin is an exclusive supplier to Eagle Ottawa,<sup>46</sup> which absorbs 30% of Bertin's leather exports.<sup>47</sup> Eagle Ottawa supplies BMW, Ford, Honda, Toyota and many others.<sup>48</sup>

**Italy**: Italy is the centre of high-quality leather production for the fashion market. Italy is the world's second largest leather shoe exporter in terms of value. <sup>49</sup> Handbag lines are the star of Italy's leather export industry, accounting for nearly two thirds of the trade value of Italian leather goods.<sup>50</sup> The two leading Italian leather processors, Rino Mastrotto Group (RMG) and Gruppo Mastrotto (GM), receive regular supplies of leather from Bertin.<sup>51</sup> Customers of these processors include Boss, Geox, Gucci, Hilfiger, Louis Vuitton and Prada.<sup>52</sup>

JBS has a 50% stake in the beef production and beef by-products division of Gruppo Cremonini. Among other customers, Cremonini is exclusive supplier to the Italian Railway (Trenitalia, EuroStar



Group, Cisalpino AG) and supplies the French railway companies SNCF and Thalys International.<sup>53</sup> JBS and Marfrig supply Cremonini in Italy.<sup>54</sup>

**UK:** The convenience food market and the food service industry are changing what we eat, where we eat and how we shop. The UK ready-meal market is 'the most advanced in Europe'.<sup>55</sup> 'Sales of ready meals, both frozen and chilled, represent 7% of all main meal occasions in the UK.'<sup>56</sup> The UK imports 40% of its processed beef (prepared, cooked or tinned) from Brazil.<sup>57</sup> Nearly 90% of this comes from Bertin, JBS or Marfrig.<sup>58</sup>

**Brazil:** Brazil is an emerging market. According to Unilever, 'Consumer spending is growing faster in [developing and emerging] markets than in developed markets.'<sup>59</sup>

In Brazil, three supermarket giants – Carrefour, Wal-Mart and Cia Brasiliera de Distribuição<sup>60</sup> (known as Grupo Pão de Açúcar and affiliated to the French Casino group) – control nearly 40% of the sector.<sup>61</sup> Bertin, JBS and Marfrig supply various fresh and processed products to Brazil and other emerging markets

Unilever is the biggest 'staples' player in developing and emerging markets, including Brazil,<sup>62</sup> where sales of health and beauty and cleaning products are rising. Many of these products contain by-products of cattle processing, such as glycerine. According to Bertin, the global personal hygiene market is worth \$269 billion, and Brazil has the third-biggest share in this market.<sup>63</sup> Unilever, Colgate Palmolive and Johnson & Johnson are all listed as key customers of Bertin Hygiene and Beauty products in Brazil.<sup>64</sup>

#### IN CONCLUSION: WHAT KIND OF WORLD LEADER IS BRAZIL?

#### PART OF THE PROBLEM OR PART OF THE SOLUTION?

Brazil presents itself as a global leader on action to cut deforestation. At the 2008 international climate summit in Poznàn, the Brazilian government announced its National Climate Change Plan, including a pledge to pursue 72% cuts in the rate of deforestation by 2018. These cuts, which it claims will prevent the emission of 4.8Gt  $CO_2$ ,<sup>65</sup> are to be achieved largely by tackling illegal deforestation.<sup>66</sup>

However, the Brazilian government is a funder and shareholder in the major players in the cattle sector in the Amazon<sup>67</sup> – the single largest driver of global deforestation. The Brazilian government has \$2.65 billion in shares in global beef and leather processors who profit from the cheap supply of cattle reared on areas of the Amazon that have been illegally destroyed. Projected growth in exports over the next decade is set to create further pressure on the region.

Additionally, legislation before the Brazilian Congress seeks to grant land grabbers legal property rights<sup>68</sup> and to more than double the percentage of forest that can be cleared legally within a property.<sup>69</sup> Rather than cutting deforestation rates, this will lead to increased legal deforestation.

Brazil is not alone in driving Amazon deforestation. Nor can it take sole responsibility for fixing the problem.

The World Bank identifies the economic drivers of deforestation at the 'agricultural frontiers, such as the Amazon' as the major challenge in terms of action on climate.<sup>70</sup>

Given the global trade in agricultural commodities driving deforestation, considerable responsibility for action lies with Blue Chip corporations behind reputable global brands whose blind consumption of raw materials in their supply chains fuel deforestation.

Further responsibility for supporting a shift away from high carbon activities lies with multilateral institutions such as the World Bank itself, whose private lending arm, the IFC, has financed expansion by Bertin at the 'agricultural frontier' of the Amazon rainforest.

#### FUNDING FOREST PROTECTION IS KEY TO MEETING THE CLIMATE CHALLENGE

Brazil is clear that its ability to reach its target on reducing deforestation depends on the provision of international funding from rich countries. To this end, the government established an Amazon Fund, to which Brazil's Minister of Environment Carlos Minc has said that he is hoping for funds of \$21 billion by 2021.<sup>71</sup>

Yet in May 2009, only \$110 million had been made available – part of a \$1 billion package the government of Norway announced in 2008, to be paid by instalments until 2015. As of the end of March 2009, Germany is the only other donor committed to the fund, announcing a contribution of €18 million (\$24.7 million).<sup>72</sup>

The devastating example of the destruction of the Amazon rainforest outlined in this report is just one of the tragic realities facing forests worldwide. While the cattle sector in the Amazon is the single largest driver of deforestation in the world, other industries in other regions of the world must be tackled.

As the Carbon Disclosure Project (CDP) – a partnership of many of the Blue Chip companies identified in this report – has concluded: 'It is only through collaborative global action which takes the long-term view'<sup>73</sup> that the climate challenge will be met.

Currently, industries in Europe and the USA are issued permits giving them allowances for a set amount of emissions, eg from manufacturing or fossil fuel energy generation.

Following the principle that the polluter pays, Greenpeace proposes that companies should pay for a portion of their GHG emissions permits. Revenues generated would go to a Forests for Climate fund to provide financing for developing countries to protect forests.<sup>74</sup> This fund would provide economic incentives to tackle deforestation and put a value on standing forests. It would reward countries with verified reductions in deforestation rates. The fund would be targeted at forest areas with high biodiversity values and at creating and preserving sustainable livelihoods for forest communities as a long-term means of forest protection. As the fund would be open to all countries with vulnerable forests, it would prevent leakage - the shifting of deforestation by global industries from one forest region of the world to another.

LAUGHTERING THE AMAZOI

Part of the global deal to protect the climate must be to get an agreement to provide longterm funding for the protection of the world's rainforests. The Copenhagen Climate Summit in December 2009 is a critical opportunity to agree measures and mechanisms including funding to combat global deforestation.

If this effort fails, the next crisis will not be a temporary economic downturn but an irreversible climate catastrophe.



#### PROTECT THE CLIMATE: DEFEND THE AMAZON

#### **CLEAN UP THE CATTLE TRADE**

Stop trading with ranchers or companies engaged in Amazon deforestation.

Stop funding companies implicated in forest destruction.

#### **STOP DEFORESTATION**

Support an immediate moratorium on further Amazon deforestation.

Support measures to achieve Zero Deforestation in the Brazilian Amazon by 2015 and globally by 2020.

#### **PROTECT THE CLIMATE**

Support a strong climate protocol in Copenhagen in 2009, including a mechanism to fund forest protection.





## PREFACE

# TIME FOR COLLABORATIVE ACTION TO TACKLE THE CLIMATE CRUNCH



In March 2009, the International Scientific Congress on Climate Change released six key messages for the UN Climate Change Conference (COP15) to be held in December 2009 in Copenhagen, Denmark.<sup>75</sup>

- Climate trends are following worst-case scenarios: 'The worst-case IPCC scenario trajectories (or even worse) are being realised.' In other words, our current business-as-usual emissions trajectory is already having a profound impact on the climate.
- 2. Social disruption is likely even given low-level climate change: 'Temperature rises above 2°C will be very difficult for contemporary societies to cope with.' In other words, unless we keep global temperatures down, we risk serious international conflict and social disruption.
- 3. Long-term strategy is critical: 'Weaker targets for 2020 increase the risk of crossing tipping points and make the task of meeting 2050 targets more difficult. Delay in initiating effective mitigation actions increases significantly the long-term social and economic costs of both adaptation and mitigation.' In other words, governments need to act collectively and with long-term vision, rather than short-term self-interest.
- Social justice must inform strategy: the poor of today and future generations are most vulnerable – climate action must ensure social justice, rather than protecting the narrow interests of today's rich.
- 5. Inaction is inexcusable: 'There is no excuse for inaction. We already have many tools and approaches – economic, technological, behavioural, management – to deal effectively with the climate change challenge. But they must be vigorously and widely implemented to achieve the societal transformation required to decarbonise economies.'
- 6. Meeting the challenge: 'To achieve the societal transformation required to meet the climate change challenge, we must ... [remove] implicit and explicit subsidies [for high-carbon activities], reducing the influence of vested interests that increase emissions and reduce resilience; enabling the shifts from ineffective governance and weak institutions to innovative leadership in government.'

AUGHTERING THE AMAZO

Ď

## **VITAL STATISTICS**

The reality of climate change is following worst-case scenarios. An increase in global temperature of even  $1.5^{\circ}$ C could lead to irreversible impacts, and  $2^{\circ}$ C risks triggering catastrophic climate change.

The best opportunity to avoid catastrophic climate change is at the United Nations Framework Convention on Climate Change (UNFCCC) Summit in Copenhagen, Denmark in December 2009. Greenpeace calls on world governments to agree essential measures to cut greenhouse gas (GHG) emissions:

#### 2015 - YEAR BY WHICH GLOBAL EMISSIONS MUST PEAK

Global GHG emissions must peak by 2015 then decline rapidly, reaching as close to zero as possible by mid-century.

#### 40%+ – CUTS IN GHG EMISSIONS BY DEVELOPED COUNTRIES BY 2020

Developed countries, collectively, must reduce GHG emissions by at least 40% by 2020 (compared to 1990 levels).

#### 15-30% - REDUCTION IN PROJECTED GHG EMISSIONS GROWTH BY DEVELOPING COUNTRIES BY 2020

Developing countries must reduce their projected GHG emissions growth by 15–30% by 2020, putting in place cost-free measures to improve efficiency.

#### \$140 BILLION – FUNDING PER YEAR FROM DEVELOPED COUNTRIES FOR DEVELOPING COUNTRIES FROM TODAY

Developed countries need to commit to massive funding to enable developing countries to speed up the switch to clean technology, end tropical forest destruction, and adapt to unavoidable climate change impacts on a wide scale.

#### ZERO DEFORESTATION – A GLOBAL CLIMATE IMPERATIVE BY 2020

Ending deforestation and associated GHG emissions in all developing countries by 2020, and achieving zero deforestation by 2015 in key areas, such as the Amazon, the Congo Basin, and the Paradise forests of Southeast Asia is imperative. Priority forests for protection should be those with high ecological or biodiversity values and those that are important for the livelihoods of indigenous peoples and forest communities.

**UGHTERING THE AMAZ** 



#### COPENHAGEN 2009: MAKE OR BREAK FOR THE CLIMATE?

The reality of climate change is outstripping scientific research findings. The threat of irreversible impacts is far more immediate than previously imagined.

Even a small increase in global temperature could lead to irreversible impacts and trigger runaway climate change.<sup>76</sup> We need a global plan that ensures GHG emissions peak within the next few years and then decline rapidly, reaching close to zero by mid-century.

In December 2009, world governments will meet for crucial climate negotiations in Copenhagen, Denmark. The Copenhagen Climate Summit is the key political opportunity for world governments to take responsibility for tackling climate change. They must commit to drastic GHG emissions reductions under the next phase of the Kyoto Protocol, which comes into effect in 2012.

Any effective deal to save the climate must include measures to combat deforestation. Tropical forest destruction is responsible for about 20% of global GHG emissions, more than the world's entire transport sector.<sup>77</sup>



#### BRAZILIAN GOVERNMENT: MAKE OR BREAK FOR THE AMAZON?

As the country with the world's largest area of tropical forest<sup>78</sup> and an acknowledged leader among developing nations, Brazil has a crucial role to play in the fight against deforestation and climate change.

Brazil has the world's fastest rate of deforestation by area,<sup>79</sup> making it the world's fourth largest producer of GHG emissions.<sup>80</sup>

At the 2008 international climate summit in Poznàn, Poland, the Brazilian government presented its National Climate Change Plan, including a pledge to drastically reduce the rate of Amazon deforestation by 2018.<sup>81</sup> Brazil is clear that its ability to reach its target on reducing deforestation will be dependent on the provision of international funding from rich countries. To this end, the government has set intermediate targets to measure progress toward this goal.<sup>82</sup> Additionally, the government has established an Amazon Fund to assist improved forest protection through international funds.<sup>83</sup>

However, in direct contradiction to this, the Brazilian government is a funder and shareholder in the major players in the cattle sector in the Amazon<sup>84</sup> – the leading driver of global deforestation. Through the associated deforestation emissions, the cattle sector in the Amazon is Brazil's highest-carbon industry.<sup>85</sup>

The Brazilian government also forecasts a doubling of Brazil's share of global trade in beef products by 2018.<sup>86</sup> Such expansion will endanger both the remaining Amazon forest and the world's hopes of averting catastrophic climate change.

This report, the culmination of a three-year investigation, exposes how Brazilian government policy is funding the cattle sector in the Brazilian Amazon – the world's leading driver of global deforestation. The report also documents how blind consumption of cattle products by the Blue Chip<sup>87</sup> corporations behind reputable global brands is fuelling Amazon deforestation and climate change.

### ACRONYMS

#### ACRONYMS AND TERMS

Ministries and government departments referred to in the text and notes are assumed to be Brazilian unless stated otherwise.

Currency conversion rates as of 14 May 2009:

all\$are US

Brazilian Real (R\$) 2.06 = \$1

British Pound Sterling (£) 0.66 = \$1

Euro (€) 0.73 = \$1

AID - Area of Direct Influence

**BNDES** – Banco Nacional de Desenvolvimento Econômico e Social (National Social and Economic Development Bank)

ESIA - Environmental and Social Impact Assessment

FAO - Food and Agriculture Organization of the United Nations

FUNAI - Fundação Nacional do Indio - National Foundation for Indians

**IBAMA** – Instituto Brasileiro do Meio Ambiente e dos Recursos Naturais Renováveis (Institute of Environment and Renewable Natural Resources)

**IBGE** – Instituto Brasileiro de Geografia e Estatística (Brazilian Institute for Geography and Statistics)

IEA – International Energy Agency

IFC - International Finance Corporation

**INCRA** – Instituto Nacional de Colonização e Reforma Agrária (Agency for Land Reform)

**INPE** – Instituto Nacional de Pesquisas Espaciais (National Institute for Space Research)

**IPCC** – Intergovernmental Panel on Climate Change

**MAPA** – Ministério da Agricultura, Pecuária e Abastecimento (Ministry of Agriculture, Livestock and Food)

MCT – Ministério da Ciência e Tecnologia (Ministry of Science and Technology)

MMA – Ministério Meio Ambiente (Ministry of the Environment)

SECEX – Secretaria de Comércio Exterior

**UN** – United Nations

USDA FAS - United States Department of Agriculture Foreign Agricultural Service

#### BRAZILIAN STATE ABBREVIATIONS:

Acre-AC

**Alagoas** – AL **Amapá** – AP

Amazonas – AM

**Bahia** – BA

Ceará – CE

Goiás – GO

Espírito Santo - ES

**Maranhão** – MA

Mato Grosso – MT

Mato Grosso do Sul - MS

**Minas Gerais** – MG

**Pará** – PA

Paráíba – PB

Paráná – PR

Pernambuco – PE

**Piauí** – Pl

**Rio de Janeiro** – RJ

Rio Grande do Norte - RN

Rio Grande do Sul - RS

Rondônia – RO

São Paulo - SP

Santa Catarina – SC

Sergipe – SE

Tocantins - TO



# CONTENTS

#### IN BRIEF: SLAUGHTERING THE AMAZON

- IX PREFACE: TIME FOR COLLABORATIVE GLOBAL ACTION TO TACKLE THE CLIMATE CRUNCH
  - SECTION ONE: THE BRAZILIAN GOVERNMENT IS BANKROLLING THE EXPANSION OF THE CATTLE SECTOR IN THE AMAZON
- 3 EMPIRE BUILDING THROUGH THE CATTLE SECTOR
- 5 BRAZILIAN GOVERNMENT FORECASTS BRAZILIAN DOMINATION OF THE GLOBAL BEEF TRADE
- 6 BRAZIL'S HIGH CARBON 'JOINT VENTURE' ENTERPRISE: THE EXPANSION OF THE CATTLE SECTOR AND AMAZON DEFORESTATION
- 9 THE ECONOMIC DOWNTURN IS AN OPPORTUNITY TO GAIN MARKET SHARE
- 10 EXPORTING THE AMAZON
- 11 BRAZIL'S CATTLE SECTOR DOMINATES GLOBAL TRADE
- 13 EXPANSION OF THE CATTLE SECTOR IS CONCENTRATED IN THE AMAZON
- 14 THE CATTLE SECTOR IS RESPONSIBLE FOR 80% OF AMAZON DEFORESTATION
- 15 LACK OF GOVERNANCE CREATES INCENTIVES FOR CATTLE EXPANSION IN THE AMAZON

- 18 SECTION TWO: GREENPEACE EXPOSES THE BLIND CONSUMPTION OF THE PRODUCTS OF AMAZON CRIMES
- 23 PART ONE: HOW BRAZIL IS 'LAUNDERING' AMAZON BEEF TO GLOBAL BRANDS

30

32

34

34

36

38

39

- **UK: 'EUROPEAN CAPITAL** OF THE READY MEAL' BRAZIL: EXPANSION OF GLOBAL BRANDS INTO EMERGING MARKETS THE 'LAUNDRY LIST': **GLOBAL BRANDS ARE** SILENT PARTNERS TO CRIME BRANDS Hereford (JBS/ Marfrig) Knorr (Bertin) Kraft Foods Italy (Bertin/ Marfrig) Princes (Bertin/ JBS) SUPERMARKETS Carrefour (Bertin/JBS/Marfrig) Casino (Bertin) LIDL (Marfrig) Makro (JBS/Marfrig) Metro (Marfrig) Tesco (Bertin/ Marfrig) Wal-Mart (Bertin/ JBS/ Marfrig) HYGIENE AND BEAUTY Unilever (Bertin) **Colgate Palmolive (Bertin)** Johnson & Johnson (Bertin) **CATERING/FOOD SERVICE** Cremonini/Inalca/Marr Montana (Bertin/JBS/Marfrig) **Oakfield Foods (Marfrig)** US Army (Bertin) FAST FOOD
- Burger King (Bertin)
- 41 THE FRONTIERS OF AMAZON DESTRUCTION: MAPPING THE CRIME SCENE
- 43 THE CATTLE FRONTIER AND CRITICAL DEFORESTATION

1

#### 57 PART TWO: HOW BRAZIL IS 'LAUNDERING' AMAZON LEATHER TO GLOBAL BRANDS

- 61 LEATHER IS A HIGH VALUE COMMODITY
  61 BRAZIL DOMINATES GLOBAL LEATHER PRODUCTION
  62 SHOE PRODUCTION IS THE SINGLE LARGEST USE OF LEATHER: CHINA PRODUCES 60% OF THE WORLD'S SHOES
- 63 FURNITURE AND VEHICLE UPHOLSTERY IS THE SECOND LARGEST USE OF LEATHER: THE USA SITS IN LUXURY
- 64 'MADE IN ITALY': HANDBAGS ARE THE STAR OF ITALY'S LEATHER INDUSTRY
- 65 THE AMAZON GOING TO THE DOGS: THE US MARKET FOR DOG CHEWS

#### 66 THE 'LAUNDRY LIST': GLOBAL BRANDS ARE SILENT PARTNERS TO CRIME

- 66 SHOES Nike, Adidas/Reebok, Timberland and Clarks (Bertin)
- 67 FURNITURE
  - IKEA, Natuzzi (Bertin)
- 67 FASHION VICTIMS
  - Gucci, Prada, Geox (Bertin)
- 68 CAR INTERIORS
  - Honda, Toyota, BMW (Bertin)
- 68 DOG CHEWS
  - Hartz (Bertin)

#### 71 THE FRONTIERS OF AMAZON DESTRUCTION: MAPPING THE CRIME SCENE

- 77 FARM TO FARM TRADE: THE LAUNDERING OF CATTLE FROM DEFORESTATION
- 78 TRADING WITH CONVICTS
- 81 COWBOYS AND INDIANS HOW BERTIN IS DRIVING ILLEGAL EXPANSION AT THE FRONTIERS

#### 87 PART THREE: A SLAVE TO FASHION

- 87 INDEPENDÊNCIA LINKS TO SLAVE LABOUR
- 87 MARFRIG LINKS TO SLAVE LABOUR
- 87 BERTIN AND JBS LINKS TO SLAVE LABOUR

## **89 TIME FOR ACTION**

- 90 IN CONCLUSION: WHAT KIND OF WORLD LEADER IS BRAZIL?
- 90 PART OF THE PROBLEM OR PART OF THE SOLUTION?
- 92 PROTECT THE CLIMATE: DEFEND THE AMAZON
- 92 CLEAN UP THE CATTLE TRADE
- 92 STOP DEFORESTATION
- 92 PROTECT THE CLIMATE

#### 94 APPENDIX: COMPANY PROFILES

- 100 REFERENCES
- 108 ENDNOTES

**GREENPEACE IN THE AMAZON** 

**UGHTERING THE AMAZ** 

'Supporting competitive Brazilian companies in the international market is a primary objective of the Brazilian government, and for more than sixteen years BNDES has been participating in the successful effort of maintaining a market-based, competitive environment for Brazilian exporters.'

Brazilian National Development Bank website, 'Exports'

'Agriculture is a major sector of the Brazilian economy and is critical for economic growth and foreign exchange earnings [...] In the past, [Brazil's] potential agricultural expansion was grossly underestimated. There are few natural limits to future food, fibre, and biofuel production in Brazil due to the availability of huge areas of unutilised arable land.'

US Department of Agriculture 'Agricultural economy and policy report: Brazil' February 2009

'The Amazon rainforest contains about one tenth of the total carbon stored in land ecosystems and recycles a large fraction of the rainfall that falls upon it. So any major change to its vegetation, brought about by events like deforestation or drought, has an impact on the global climate system.'

Met Office Hadley Centre 2008



# SECTION ONE:

# THE BRAZILIAN GOVERNMENT IS BANKROLLING THE EXPANSION OF THE CATTLE SECTOR IN THE AMAZON

At the 2008 international climate summit in Poznàn, Poland, the Brazilian government announced its intention to achieve 72% cuts in the rate of deforestation by 2018.<sup>88</sup>

Over the next decade, progress toward this goal is to be measured against a series of intermediate targets for progressive deforestation cuts.

At the same time, the Brazilian government continues its investment in the cattle sector. Already the world's largest beef exporter, the government aims to double Brazil's share of global trade in beef products by 2018.<sup>89</sup>

The cattle sector is the key driver of deforestation in the Brazilian Amazon.<sup>90</sup> According to the Brazilian government:<sup>91</sup> 'Cattle are responsible for about 80% of all deforestation' in the Amazon region. In recent years, on average one hectare of Amazon rainforest has been lost to cattle ranchers every 18 seconds.<sup>92</sup>

The cattle sector in the Brazilian Amazon is responsible for 14% of the world's annual deforestation.<sup>93</sup> This makes it the world's largest driver of deforestation, responsible for more forest loss than the total deforestation in any other country except Indonesia.<sup>94</sup>

Through associated deforestation, the cattle sector is Brazil's highest carbon industry, responsible for emissions equivalent to almost one and a half times Brazil's entire fossil fuel  $CO_2$  emissions.<sup>95</sup>

This section looks at the Brazilian government's vested interest in a sector profiting from continued (often illegal) deforestation.



#### BRAZILIAN CO2 EMISSIONS BY SECTOR 2005



Source: WRI CAIT v6.0 Source for cattle industry - see text and notes RAZILIAN GOVERNMENT BANKROLLING EXPAI

	I GOVERNMENT AGRICULT		EXPORT FORECASTS TO	2018	
Agricultural food commodity	Export world rank 2008 <sup>1</sup>	2017/2018 forecast growth in production volume (% change over 2007/2008) <sup>2</sup>	2017/2018 forecast growth in export volume (% change over 2007/2008) <sup>3</sup>	Share of global trade 2008/2018 <sup>4</sup> (%)	
Beef	1	45	38	31	6
Poultry meat⁵	1	51	75	45	9
Sugar⁵	1	40	50	58	74
Ethanol <sup>7</sup>	1	158	55	n/d	n/e
Soya oil Corn	2	33	38	63 13	2
Soya beans	2	30	38	36	40
Pork	3	33	70	10	2.
ources: "USDA FAS (2 production, <sup>7</sup> Valdes (20	2009b), <sup>2</sup> MAPA (2009), <sup>3</sup> MAPA (2 07) and MAPA (2009) – producti	2009), * MAPA (2009) Table 24 on and export figures for ethar	1 p28, ° Broller meat, ° Centriti nol relate to 2008-2018 growt	ugai sugar h.	
	and the second	A REAL PROPERTY AND	Contraction of the second		
	and the second second				- State
ALC: NOT THE OWNER.					
and the second					
	Station and a state				
Terris a line	and the second second	A STATE OF STATE	the second of the		
		A REAL PROPERTY AND INCOME.	Contraction of the		
and and the			000		- N
Contest					Sec.
All and Bell				and the second	
the second s					
		Carlo Carlo			
					115 6
	and the second second		1	AL AND	2 11
				AL PROPERTY	. /
	C.				1
			the state	The second	
	C				

**AUGHTERING THE AMAZ** 

2

## EMPIRE BUILDING THROUGH THE CATTLE SECTOR



#### BRAZILIAN GOVERNMENT INVESTING ITS FUTURE IN INDUSTRIES THAT THRIVE ON POOR GOVERNANCE

As part of its drive to dominate global trade in agricultural commodities, the Brazilian government has a long history of investment in the agribusiness sector.<sup>96</sup> Economic policy has spurred agricultural commodity production, construction and modernisation of processing facilities,<sup>97</sup> and global investment by Brazilian companies in the commodity value chain.

By 2008, the agribusiness sector (including production agriculture, processing and distribution) accounted for 25% of Brazil's gross domestic product (GDP). Agricultural shipments, worth a record \$71.8 billion, accounted for 36% of the country's total exports in 2008.<sup>98</sup>

According to the US Department of Agriculture, over the last few years Brazil has dramatically increased financial support to its agricultural sector.<sup>99</sup> In July 2008, Brazil's President announced the 2008/2009 Agricultural and Livestock Plan, which took effect in October 2008. The 2008/2009 plan makes available R\$65 billion (then \$41 billion) credit, with the intent of further boosting farm production. Of this amount, R\$55 billion was designated for corporate agriculture.<sup>100</sup>

Through the Brazilian National Development Bank (BNDES), the finance arm of the Ministry of Development, Industry and Foreign Trade (MDIC), the Brazilian government supports the expansion of global beef and leather exporters into the Amazon region through strategic alliances.

The key objective of the BNDES is to improve 'the competitiveness of the Brazilian economy'<sup>101</sup> through growth in exports.<sup>102</sup> BNDES offers extremely advantageous credit lines for exports and corporate investments, acts as loan guarantor for Brazilian companies, and gains corporate shares<sup>103</sup> in exchange for investing capital.

BNDES credit is the dominant source of financing for the agribusiness sector.<sup>104</sup>

The cattle processing sector has been a significant beneficiary. Indeed, through the BNDES, the Brazilian





government has formed strategic alliances with global beef exporters Bertin, JBS and Marfrig. By providing capital for infrastructural expansion in exchange for stakes in the companies, the government has in effect entered into 'joint ventures' with those companies.

The clear message coming from climate scientists is that economic growth based on high carbon activities is no longer acceptable: 'To achieve the societal transformation required to meet the climate change challenge, we must ... [reduce] the influence of vested interests that increase emissions and reduce resilience; enabling the shifts from ineffective governance and weak institutions to innovative leadership in government.'<sup>105</sup>

Through 'joint ventures', BNDES and the Brazilian government stand to profit from poor governance and increased carbon emissions in the Amazon via direct returns on investment and increased foreign exchange earnings for the country.

This exemplifies the conflict of interest for the Brazilian government's intentions to reduce deforestation.





#### BRAZILIAN GOVERNMENT FORECASTS BRAZILIAN DOMINATION OF THE GLOBAL BEEF TRADE

Brazil's economy is founded on export-led growth of the agriculture sector.<sup>106</sup>

By 2008, the agribusiness sector (including production agriculture, processing and distribution) accounted for 25% of Brazil's gross domestic product (GDP). Agricultural shipments, worth a record \$72 billion, accounted for 36% of the country's total exports in 2008.<sup>107</sup>

Today, Brazil is a leader in global production and exports of agricultural commodities including beef, coffee, cotton, maize, orange juice, pork, poultry, soya, sugar, tobacco<sup>108</sup> and derivative commodities including processed meat,<sup>109</sup> leather<sup>110</sup> and biofuels.<sup>111</sup>

The Brazilian government,<sup>112</sup> the agribusiness sector<sup>113</sup> and international competitors<sup>114</sup> see little limit to Brazil's potential for further agricultural expansion. In fact, Brazil sees its domination of global trade of agricultural commodities increasing.<sup>115</sup>

In February 2009, the Brazilian Ministry of Agriculture, Livestock and Supply published its 'Brazilian agribusiness forecasts 2008/2009 and 2018/2019'.<sup>116</sup> Government officials consider the forecasts to be conservative as they incorporated the effects of the present world financial crisis.<sup>117</sup>

In the absence of effective governance, Brazil's policies to promote agricultural growth conflict with its policies to cut GHG emissions through drastic reductions in deforestation rates.

Brazil's Ministry of Science and Technology estimates that deforestation and land-use change historically made up 75% of all Brazilian GHG emissions.<sup>118</sup> Brazil ranks as the world's fourth-largest emitter of GHG emissions when deforestation emissions are included.<sup>119</sup> Using government baseline calculations for 1996-2005, the average annual Amazon deforestation rate was more than 19.5 million hectares with average annual emissions of 716Mt  $CO_2$ ,<sup>120</sup> equivalent to the combined annual coal consumption emissions of Germany, the United Kingdom, Spain, Italy, France, The Netherlands and Belgium.<sup>121</sup>

By July 2008, more than 70 million hectares of the Brazilian Amazon (nearly 20% of its original area) had been destroyed.<sup>122</sup> Cattle ranching is the main driver of deforestation in the Amazon, responsible for 80% of all deforested area in the region.<sup>123</sup> This makes the cattle sector Brazil's highest carbon industry.<sup>124</sup>

The government foresees a doubling in Brazil's market share of world meat and poultry exports.<sup>125</sup> Beef exports are expected to increase 93%, boosting Brazil's beef market share of world exports to 61%.<sup>126</sup>

According to the Agriculture Ministry, deforestation is not necessary to achieve this growth in production.<sup>127</sup> Yet there is a clear correlation between increasing deforestation and cattle expansion. For example, clearing forest for grazing can be significantly cheaper than restoring degraded land or even maintaining existing pasture.<sup>128</sup> Dominant players in the beef and leather processing industry (in which the Brazilian government has shares) also see few limits to their ability to expand production.<sup>129</sup> Their raw material – cattle – increasingly comes from ranches engaged in illegal deforestation.

An audit for the World Bank's private lending arm, the International Finance Corporation (IFC), found that illegal land tenure, illegal deforestation and even forced labour are the norm in the Amazon region:<sup>130</sup> this translates into cheap land and cheap labour leading to high carbon emissions. Despite the known risks, the IFC and the Brazilian National Development Bank (BNDES) are funding expansion of cattle processing infrastructure in the Amazon region.

Indeed, it is precisely this cheap land and cheap labour arising from poor governance that give Brazil its competitive advantage over other countries as a cattle production hub. As an internal document from one of the leading players in Brazil's beef industry coyly admits, Brazil has an area almost the size of the EU 'available for cultivation' in areas that are not already 'occupied' or 'forestry reserves' – ie, the industry sees a lot of unprotected areas available for expansion.<sup>131</sup> Thus, 'lower feeding, land and labour costs give Brazil a significant competitive advantage.'<sup>132</sup>

The author of the Agriculture Ministry report also singles out beef production as an area in which Brazil has 'an extra advantage' over other countries: 'the cost of production'.<sup>133</sup>

Consequently, the industry is situating cattle processing infrastructure such as slaughterhouses in areas with access to cheap raw material provision – the Amazon frontiers.<sup>134</sup> The BNDES and the IFC have provided capital for the construction of this infrastructure.<sup>135</sup>

#### BRAZIL'S HIGH CARBON 'JOINT VENTURE' ENTERPRISE: THE EXPANSION OF THE CATTLE SECTOR AND AMAZON DEFORESTATION

'The Brazilian meat processors are v ery rapidly expanding ... globally.'

Benedict (2008)

'Several other beef processors are also attracting stockmarket capital and are acquisitive e.g. Marfrig's announced acquisition of Moy Park.'

Benedict (2008)

'This [\$90 million loan to Bertin] is a Category A project according to IFC's Procedure for Environmental and Social Review of Projects because significant impacts that are diverse, irreversible, or unprecedented may result.'

International Finance Corporation, Bertin Ltda 'Summary of proposed investment'

Brazil is seeking to gain market dominance in global industries linked to cattle products (beef and leather). Financial support from the BNDES has been key to the expansion of top beef exporters both within Brazil and globally. This indicates the high priority the Brazilian government gives to expanding the cattle industry's export earnings potential.

According to a 2008 industry presentation, five companies (Bertin, Independência, JBS, Marfrig, Minerva) controlled over 50% of Brazil's beef export market in 2007,<sup>136</sup> and just under 40% of Brazilian slaughter capacity.<sup>137</sup> These groups are global players in the food and leather industries.

Between 2007 and 2009, these top beef exporters received \$2.65 billion from the BNDES,<sup>136</sup> in exchange for Brazilian government shares in the companies. This money allowed them to modernise and expand processing facilities within the Brazilian Amazon and expand internationally to gain market share in key consumer countries and processing facilities in other producer regions.









	D. Andria										
			Independencia		JBS-Friboi		Marfrig		Minerva		Total
MAJOR SOURCES OF CAPITAL INVESTMENT BY PUBLIC BANKS	F CAPITAL INVESTM	<b>MENT BY PUBLIC BA</b>	NKS								
Banco Nacional de Desenvolvimento Econômico e Social (BNDES) state bank	Common shares held	Capital investment	Preferred shares held	Capital investment	Common shares held	Capital investment	Common shares held	Capital investment			Capital investment
	(%)	(million)	(%)	(million)	(%)	(million)	%	(million)			(million)
2007 - 2009	26.9%	R\$3,370	13.9%	R\$250	13%	R\$1,470	14.7%	R\$820			R\$5,900
		(~\$1,500)		(~\$110)		(~\$670)		(~\$370)			(\$2.650)
Other public financing institutions		IFC/World Bank refinancing loan - 2007 (million)							Bank of Amazonia refinancing loan - 2009 (million)	BNDES refinancing loan - 2009 (million)	
		\$90 (~R\$200)							R\$92.8 (~\$42)	RS 121.8 (~\$55)	
INSTALLED SLAUGHTERHOUSE CAPACITY (HEAD OF CATTLE/DAY)	<b>TERHOUSE CAPACI</b>	ТТ (НЕАД ОF САТТ	LE/DAY)								
Global		14,900 (December 2008)		1,700 (May 2009)		65,200 (2008)		21,100 (2008)		6,600 (March 2009)	
Brazil		~ 13,300 (December 2008)		1,700 (May 2009)		18,900 (2008)		13,300 (2008)		5,900 (March 2009)	
Legal Amazon		~ 5,000 (2008)		500 (May 2009)		6,710 (2008)		5,500 (2008)		800 (March 2009)	
INSTALLED TANNING CAPACITY (HIDES/DAY)	CAPACITY (HIDES/	(DAY)									
Brazil		20,500 (wet-blue & crust leather)		10,000 (March 2009) – no data for post March 2009		Notapplicable		1,500		5,000 (wet- blue leather)	
Data sources:		BND	INVESTMENT BY PUBLIC BANKS: BNDES (2009):64, 267-269; Minerva	INVESTMENT BY PUBLIC BANKS: BNDES (2009):64, 267-269; Minerva (2009b); IFC (2009)		INSTALLED SLAUGHTERHOUSE CAPACITY: Bertin: (Brazil and global) Bertin confidential document (December 2008): 7; June 2008 (Legal Amazon) – various sources (2007/2008); Bertin confidential document (December 2007): 27 Independência (2009b, c, d) JBS: (Brazil) JBS Annual Report (INA) 2008; (Legal Amazon) JBS Martrig: Martrig (2009b)	ERHOUSE CAPACITY: ) Bertin confidential do al Amazon) – various so nent (December 2007); ;d) Report (INA) 2008; (Le;	: boument (December urces (2007/2008); 27 gal Amazon) JBS	INSTALLED TANNING CAPACITY: Bertin confidential document (Decer (2009e); Marfrig Annual Report 2007	<b>INSTALLED TANNING CAPACITY:</b> Bertin confidential document (December 2008): 7; Independência (2009e): Marfrig Annual Report 2007; Minerva (2009a): 15	08): 7; Independênci a (2009a): 15
		7	/		2	Minerva: Minerva (2009a): 15	a): 15				
Z		_		2	7						
					A STATE						

00000000000000000000000

١ ١

2.6

.

• 1

5.1% . 13.2%		
•		
	5.2%	8.1%
6.6% 11.0%	3.7%	8.9%
<b>0.1%</b> 23.5%		0.8%
~5%	1	~1.5%
Germany, Hong Kong, Italy Jeland, France, Hong Kong, Kuwait, Netherlands, Russia, Spain, UK, USA Italy, Netherlands, Russia, Saudi-Arabia, Spain, UK, USA	Hong Kong, Italy, Netherlands, Russia, Saudi Arabia, Spain, UK, USA	France, Germany, Italy, Kuwait, Netherlands, Russia, Spain, UK
•		
Dutor Antilles, Hong Kong, Russia Belgium, France, Germany, Italy, Ireland, Sweden, UK, USA	Belgium, Canada, France, Germany, Italy, Kuwait, Netherlands, Spain, UK, USA	China, UK, USA
	Italy, Spain, Taiwan, UK, USA,	China, Italy, Japan, Hong Kong, Korea
Carrefour (BR)		
tugarket (Dutch Antilles) Hereford Foods (US)	s(US)	SAMPCO (US)
Makro (NL)		
Princes (UK)	LidI (UK)	
	Makro (NL)	
Wal-Mart (BR)	Metro (DE)	
	Tesco (UK)	
	Wal-Mart (US)	
Not applicable	A&D (IT)	Conceria Benetti (IT)
	Conceria Pasubio (IT)	Faeda Spa (IT)
	Gruppo Mastrotto (IT)	Mapel Italia (IT)
	PetAg (US)	Verde Trading (JP)
	Rino Mastrotto Group (IT)	Zhenjiang Foreign Trading (CN)
	<ul> <li>France, Hong Kong, Kuwait, Saudi-Arabia, Spain, UK, USA</li> <li>Carrefour (BR)</li> <li>Hereford Foops (US)</li> <li>Makro (NL)</li> <li>Tuling to (UK)</li> <li>Wal-Mart (BR)</li> <li>Not applicable</li> </ul>	6     23.5%     11.0%       6     23.5%     13.3%       Finna, Hong Kong, Kuwait, Itay, Naberland's, Russia, Studi-Arabia, Spain, UK, USA     Hong Kong, Italy, Netherland's, Russia, Saudi-Arabia, Spain, UK, USA       Felgium, Frape, Germany, Italy, Itay, Naberland's, Russia, Saudi-Arabia, Spain, UK, USA     Belgium, Canada, France, Germany, Italy, Netherland's, Spain, UK, USA       Felgium, Frape, Germany, Italy, Italy, Naberland's, Russia, Saudi-Arabia, Spain, UK, USA     Italy, Spain, UK, USA       Identification (BP)     Carrefour (BP)       Identification (BR)     Italy, Spain, Taiwan, UK, USA, Italy, Spain, UK, USA       Identification (BR)     Italy, Spain, Taiwan, UK, USA, Italy, Spain, UK, USA       Identification (BR)     Italy, Spain, Taiwan, UK, USA, Italy, Spain, UK, USA       Identification (BR)     Italy, Spain, Taiwan, UK, USA, Italy, Spain, UK, USA       Identification (BR)     Italy, Spain, Taiwan, UK, USA, Italy, Spain, UK, USA       Identification (BR)     Italy, Spain, UK, USA, Italy, Spain, UK, USA       Identification (BR)     Italy, Spain, UK, USA, Italy, Spain,

• • • • • • • • • • • • • • • • • •

 $\circ$   $\circ$   $\circ$ 

#### THE ECONOMIC DOWNTURN IS AN OPPORTUNITY TO GAIN MARKET SHARE

'Minerva captures market share from exiting players. Slaughter share has also recovered to record historical levels.'

Minerva (2009) fourth quarter 2008 results conference call 26 March 2009

'JBS-Friboi has started to see a recovery – especially after several of its competitors have interrupted their operations due to the global crisis. JBS-Friboi's slaughter volume rose by 3% in January and by a further 17% in February, following an interruption in Independência meat packer's operations. Other meat packing groups, such as Bertin, have also taken advantage of the gaps left in the market by other companies.'

Gazeta Mercantil 'JBS and Bertin raise slaughter volume' 23 March 2009

With such huge potential for cheap quality products [the industry's] eventual recovery can never really be in doubt. The question that really beckons for the rest of the global industry is how big Brazilian beef will be on its return, and how far its shadow will fall.'

The Cattle Site, March 2009

#### Industry Capacity Utilization

Big players are growing their capacity utilization in the last months due to the recent industry rationalization and improving export market.



Source for graphic: Minerva (2009c)

The current global economic downturn has reduced the availability of credit, driving a temporary collapse in commodity prices for beef and leather. As a consequence, the sector is in a state of flux. Many companies have gone bust, or been forced to scale back or freeze operations. According to a March 2009 industry report, meat-processing companies responsible for 35% of export share have filed for protection from creditors under Brazilian bankruptcy laws.<sup>139</sup> One of these companies is Independência – one of the top five exporters until it filed for bankruptcy protection in early 2009 and was forced to cut production.<sup>140</sup>

The notable winners are Bertin, JBS and Marfrig.<sup>141</sup> For these exporters, the current collapse represents a golden opportunity to gain market share.

Through mergers and acquisitions, these companies are consolidating their power in Brazil and expanding their processing base in key regions – the USA, Europe and China. They are anticipating a recovery in cattle product markets that will find them with significantly increased control of the global sectors in which they operate.

Indeed, by March 2009 the recovery was already being heralded, with industry trade analysts announcing: 'Brazil clawing back exports: Brazilian beef exports increased 24% month-on-month in March [...] only 3% below March 2008 experts' and confirming the 'continuous recovery of the country's beef trade'.<sup>142</sup>

In April 2009, the Finance Ministry made an additional R\$10 billion (\$4.9 billion) line of credit for meat processing companies at subsidised rates available through the BNDES – stepping in to underwrite the export trade to overcome temporary global cashflow problems.<sup>143</sup> The intervention sent stock prices for Brazilian meat processors JBS and Marfrig soaring.<sup>144</sup>

# EXPORTING THE AMAZON





'Government credit and tax-incentive programs have spurred [...] construction of processing facilities.'

US Department of Agriculture 'Agricultural economy and policy report: Brazil' February 2009

'JBS is dramatically growing: massive, multi-origin, global sales reach.' Benedict (2008)

# *'Cattle are responsible for about 80% of all deforestation in the Legal Amazon.'*

Presidência da República – Casa Civil 'Plan of action for the prevention and control of deforestation in the Legal Amazon' 2004

#### GLOBAL BEEF EXPORTS BY COUNTRY 1999-2009







PROCESSED BEEF EXPORTS BY VOLUME (2008)

#### BRAZIL'S CATTLE SECTOR DOMINATES GLOBAL TRADE

Brazil has the world's largest commercial cattle herd,<sup>145</sup> is the largest beef exporter in the world<sup>146</sup> and, with China, shares the position of top exporter of tanned leather hides.<sup>147</sup>

The sector has seen rapid export-oriented growth over the last decade.<sup>148</sup> Exports of beef and veal from Brazil increased almost six-fold in volume between 1998 and 2008.<sup>149</sup> In fact, Brazil accounts for 50% of the global increase in beef exports in that period. Brazil's increase in exports compensated for stagnant production in the USA and falling production in the EU and Russia.<sup>150</sup>

In 2008, nearly one in every three tonnes of beef traded internationally came out of Brazil.<sup>151</sup>

Key export sectors for cattle commodities are fresh/ frozen beef, prepared or processed beef, and leather. The total value of the export trade was \$6.9 billion in 2008, of which leather represents more than a quarter.<sup>152</sup>

Brazil's Agriculture Ministry forecasts a doubling of Brazil's market share by 2018, with Brazil supplying almost two out of every three tonnes of beef traded internationally by this time.<sup>153</sup>

By 2018, President Lula has pledged a 72% cut in deforestation.<sup>154</sup>



**EXPORTING THE AMAZO** 



#### EXPANSION OF THE CATTLE SECTOR IS CONCENTRATED IN THE AMAZON

Expansion in Brazil's cattle herd and slaughtering capacity is concentrated in the Amazon region.

Between 1995 and 2006 Brazil's cattle herd increased over 10% (from 153 million to 169 million head).<sup>155</sup>

While outside the Amazon region, total cattle numbers decreased by 4 million head, inside numbers increased by almost 21 million, to 56 million head in 2006.<sup>156</sup> Within the Amazon region itself, Mato Grosso and Pará represent 'hotspots' of expansion. Today, these two states account for almost two thirds of the total herd in the region.

Mato Grosso has increased its cattle stock by 36% between 1995 and 2006.<sup>157</sup> The state had nearly 20 million head of cattle in 2006, meaning it holds the second largest cattle herd in the country – 11.5% of Brazil's total cattle herd – on just 2% of ranches.<sup>158</sup>

Pará has increased its cattle stock by 111% between 1995 and 2006.<sup>159</sup> Today the state has nearly 13 million head of cattle on just 3% of ranches, making it the sixth largest ranching state in Brazil.<sup>160</sup>

Based on figures from 2006, ranches in the Amazon are three times the size of those in the rest of Brazil in terms of land area, and over twice the size in terms of cattle numbers – stocking rates (the number of cattle per hectare) are lower in the Amazon. Since 1996, these differences have intensified – the size of Amazon ranches has increased by a third in terms of number of cattle and by more than 90% in terms of area.<sup>161</sup> The total area occupied by cattle in the region increased 136% over the period, but the number of ranches increased by only 22%, demonstrating that deforestation largely resulted from the expansion of existing ranches rather than the establishment of new ranches.<sup>162</sup>

In 1990, domestic beef consumption accounted for 100% of production; today exports make up 20% of production.<sup>163</sup>

The Amazon region is a major production centre, not a consumption centre.<sup>164</sup> Indeed, cattle outnumber the local population by more than 7 to 1 in Mato Grosso<sup>165</sup> and nearly 2 to 1 in Pará.<sup>166</sup>

'The competition for crop land [has] contributed to the expansion of the cattle industry towards the Amazon. The increase in the cattle herd in the Legal Amazon has also prompted an increase in slaughter plants in Mato Grosso state. However, major beef packers [ie processing facilities] remain in the interior of São Paulo and neighbouring states.'

US Department of Agriculture 'Brazil livestock and products annual livestock report 2008'

Change in cattle numbers at municipality level 1995–2006 Decrease

- Minimal increase
- Significant increase
- Amazon biome

Source: IBGE (2006a)

'Today a cattle rancher cuts down 4,000 – 5,000 hectares in the Amazon, in the Amazon biome, to put 5,000 head of cattle and create two jobs [...] It doesn't make any sense because there is so much pastureland to be recovered, to be improved in terms of efficiency.'

Estadão Online 'Stephanes criticises cattle industry in the Amazon' July 2008



Both slaughter and tannery capacity have also expanded in the Amazon region.

Movement of cattle products from these facilities for processing takes place at a national level over long distances and between groups. This movement of cattle products is 'facilitated by the fact that the facilities belong to groups that operate across the nation'.<sup>167</sup>

Meat and other cattle products from slaughterhouses in the Amazon are shipped to centralised processing units concentrated outside the Amazon in the south of Brazil. For example, the main facilities of Bertin, JBS and Marfrig are in the state of São Paulo, close to the main Brazilian consumer market and points of export.

There is significant trade to and between the top five beef exporters from third-party suppliers, dictated by their areas of specialisation – for example Bertin receives considerable quantities of hides.<sup>168</sup>

More specialised processing and transformation takes place internationally, with many of the top Brazilian exporters acquiring beef or leather processing units as far afield as the USA, the UK, Italy or China.

#### THE CATTLE SECTOR IS RESPONSIBLE FOR 80% OF AMAZON DEFORESTATION

Increasing demand for land in the south of Brazil for more profitable arable farming is pushing cattle ranching

northwards into the Amazon.<sup>169</sup> According to industry analysts, this displacement in production is expected to continue.<sup>170</sup>

Within the Amazon, it costs half as much to clear forest for new fertile pasture than to restore degraded pastureland,<sup>171</sup> as this requires significant use of fertiliser and water resources.

Since 2001, successive reports by the World Bank, the Brazilian government and Research institutes have concluded that cattle ranching occupies about 80% of all deforested land in the Amazon region.<sup>172</sup> 2008 analysis of Brazilian government satellite data by Greenpeace also finds that cattle have occupied nearly 80% of the land already in use in the Amazon region.<sup>173</sup>

By July 2008, more than 70 million hectares of the Brazilian Amazon (nearly 20% of its original area) had been destroyed.<sup>174</sup>

Mato Grosso, Pará and Rondônia are key states for cattle expansion and frontiers for deforestation.

By 2007, Mato Grosso had lost almost 38% of its original forest area.<sup>175</sup> Between 1995 and 2006, 38% of Amazon deforestation was in Mato Grosso.<sup>176</sup> Over the same period, the state has seen a 36% increase in the size of its cattle herd.<sup>177</sup>

By 2007, Pará had lost nearly 20% of its original forest area.<sup>178</sup> Between 1995 and 2006, 31% of Amazon





'Nearly 90% of agricultural land in the Amazon is either devoted to pasture or has been out of use for more than four years.'

Chomitz and Thomas (2001) 'Geographic patterns of land use and land intensity' Report for the World Bank

deforestation was in Pará.<sup>179</sup> Over the same period, the state has seen a 111% increase in the size of its cattle herd.<sup>180</sup> The IFC notes that in some municipalities in Pará 'the herd occupies the entire deforested area'.<sup>181</sup>

By 2007, Rondônia had lost almost 39% of its original forest area.<sup>182</sup> Between 1995 and 2006, 14% of Amazon deforestation was in Rondônia.<sup>183</sup> Over the same period, the state has seen a 120% increase in the size of its cattle herd.<sup>184</sup>

#### LACK OF GOVERNANCE CREATES INCENTIVES FOR CATTLE EXPANSION IN THE AMAZON

The cattle sector is expanding into the Amazon because of the availability of cheap land and cheap labour.

The largest economic incentive for the expansion of Brazil's cattle sector into the Amazon is lack of governance. This permits illegal appropriation of public land (land grabbing) and deforestation of more than the 20% of an individual landholding than can be legally cleared.<sup>185</sup> Analysis by Greenpeace of 2006–2007 satellite data and forest clearance permits reveals that more than 90% of current Amazon deforestation was illegal.<sup>186</sup>

#### LAND TENURE IN DISARRAY

Legal land tenure, established through registration of land titles,<sup>187</sup> is in a state of disarray.<sup>188</sup> The legal status of roughly half the Amazon region is uncertain.<sup>189</sup> For instance a 2008 study for the Pará Court of Justice recommends that over 6,000 irregular – often overlapping – land titles should be cancelled. These land titles, covering an area of 110 million hectares (equivalent to almost the entire area of Pará), are suspected of being obtained fraudulently or simply grabbed.<sup>190</sup>

INCRA, the Brazilian government agency responsible for land registry and management, is poorly structured and therefore unable to meet its responsibilities.<sup>191</sup>

According to the Federal Prosecution Office in Pará, the current disorganisation within INCRA is an obstacle in the fight against deforestation.<sup>192</sup> Although Brazil has developed an effective system to monitor deforestation through analysis of satellite data, the lack of an efficient land registration system makes prosecution of illegal deforestation difficult, as the status of an individual's tenure is often hard to establish definitively.

#### CORRUPTION AND LIMITED CAPACITY OF GOVERNMENT AUTHORITIES

Enforcement of law is limited, as an IFC loan assessment recognises.<sup>193</sup> This is due to a mix of corruption, violence, limited capacity by federal authorities and a lack of coordination<sup>194</sup> between government departments.

INCRA has been implicated in many cases of corruption.195

IBAMA, the Brazilian federal environmental agency responsible for investigating illegal deforestation, is hampered by its limited capacity. In a 2009 interview, the 'Between 1960 and 1970, modern slave labour was initiated in Brazil, in response to the expansion of modern agriculture in Amazonia. The labour force came from places with few job opportunities and limited access to land and financial services. Furthermore, large-scale agribusiness has generated heavy pressure on the region's natural resources, promoting accelerated deforestation processes and an increase in slave labour.'

UN report GeoAmazonia

current director of Environmental Protection at IBAMA, Luciano Evaristo, stated that the agency has only 500 permanent agents in the region, with a further 900 during the months when deforestation rates typically rise.<sup>196</sup> The Amazon region covers an area of some 520 million hectares, nearly two-thirds of Brazil.<sup>197</sup>

#### CONSEQUENCES ARE NOT ADEQUATE DETERRENTS

The measures for tackling illegal behaviour do not serve as adequate disincentives.<sup>198</sup> For instance, a ranch caught illegally deforesting land is only banned from trading cattle grazed on the land where the illegal deforestation has been detected.<sup>199</sup>

The Brazilian legal system allows many levels of appeal, meaning that it can take years to get a final ruling.<sup>200</sup> Even when illegal deforestation is detected and the case has successfully negotiated Brazil's lengthy legal process, fines often go unpaid and orders to reforest illegally deforested lands are ignored.<sup>201</sup> In 2005, IBAMA issued fines totalling R\$1,436 million (\$697 million), of which only 0.5% were paid.<sup>202</sup>

Consequently, illegal deforestation is rampant throughout the Amazon.<sup>203</sup>

#### GOVERNMENT MEASURES ARE UNABLE TO CONTAIN THE PROBLEM

In an effort to crack down on land grabbing, the federal government has 'embargoed' authorities in those municipalities with the highest rates of deforestation from granting permits for deforestation to ranches without registered land titles.<sup>204</sup> Despite this intervention, deforestation rates in embargoed municipalities have seen little if any fall.<sup>205</sup>

#### GOVERNMENT POLICIES EXACERBATE DEFORESTATION

History has shown that – in the absence of governance and land-use planning – government-funded projects to open up forest regions with transport and other infrastructure drive illegal deforestation.<sup>206</sup> Unpaved sections of the federal and state roads pass through vulnerable areas of frontier rainforest.<sup>207</sup>

Policy initiatives proposed by the Lula government conflict with its commitment to forest protection and tackling illegal deforestation.

The links between the agriculture sector and the Brazilian Congress are well known. For instance, the largest parliamentary special-interest group comprises 116 deputies and senators connected to farming.208

Land titles in the Amazon region are in disarray. Rather than fixing the problem, a bill before the Brazilian Congress would exacerbate deforestation by granting land grabbers legal property rights for illegally occupied land.<sup>209</sup>

Another bill<sup>210</sup> before the Brazilian Congress proposes to more than double the percentage of forest that can be cleared legally within a property.

The effect of both these pieces of proposed legislation would be to legalise increased deforestation.

#### SLAVERY

The costs of clearing forest land and other activities linked to cattle ranching are also 'subsidised' by forced labour. Thus, slavery represents another subvention for a high carbon activity.

The Ministry of Labour and Employment (MTE) publishes the Employers Cadastre,<sup>211</sup> known as the 'Dirty List', which names those convicted of keeping people in conditions of forced labour.<sup>212</sup> A company or rancher is not listed until all further legal avenues for appeal (a lengthy process in Brazil) have been exhausted. Consequently, the list is not comprehensive, as many ranches from which slaves have been freed are not named. A ranch is listed for a minimum of two years, and then only removed if all fines have been paid and the MTE deems that the poor labour conditions have been corrected.

Nearly two-thirds of the cases on the most recent 'Dirty List', published in February 2009,<sup>213</sup> are in the Amazon region, with four out of five of these cases related to cattle ranching.

On the February 2009 'Dirty List', Pará is the state with the greatest dependence on forced labour, followed by Mato Grosso.

Pará alone accounts for one out of every three people liberated from conditions of slavery in the Amazon region, with virtually all those liberated coming from cattle ranches.<sup>214</sup> More than half of the municipalities within Bertin's primary cattle supply area had cattle-ranching related slavery cases.<sup>215</sup>

In the process of investigating illegal deforestation, Greenpeace has found that four of the top five beef exporters - Bertin, Independência, JBS and Marfrig – have acquired cattle from ranchers linked to forced labour.<sup>216</sup>





	m
	EXPO
	3
	<b>H</b>
	MA
	NOZ

# **SECTION TWO:**

# GREENPEACE EXPOSES THE BLIND CONSUMPTION OF THE PRODUCTS OF AMAZON CRIMES






Since 2006, Greenpeace has been investigating market links to illegal deforestation for cattle ranches in the Amazon rainforest and has documented connections between cattle ranches, slaughterhouses, food processors, leather manufacturers, the cosmetics industry and high street retailers.

Where Greenpeace has been able to establish trade links to registered ranches, analysis of satellite data has allowed us to assess both the area of deforestation and the years in which deforestation has taken place within the boundaries of the ranch. Greenpeace made surveillance flights over critical areas and carried out on-the-ground investigations to confirm the satellite data analysis.

Greenpeace also obtained Brazilian government trade data, confidential company documents, company and government insider information, global trade data and classified government information from Brazil, China, Europe, Vietnam and the USA. Analysis of these sources has helped reveal the truth behind this complex global trade.

Greenpeace has engaged in a three-year investigation of the role the cattle industry plays in driving Amazon deforestation. The investigation reveals how the top exporters – propped up by BNDES and financial institutions such as the IFC – are driving deforestation in the heart of the Amazon.

Supplied by ranchers breaking land tenure, labour and environmental laws, global beef and leather processors in turn supply global brands in food, fashion and footwear.

Less identifiably, they cater to the rising global market in private label products, the unbranded catering/food service industry, the cosmetics and hygiene sectors, biofuel and dog chews.

By their nature, fraudulent land titles or other illegalities are time and resource-intensive to prove at an individual case level. However, advances in satellite imagery and data analysis make it possible to identify deforestation conclusively.

In our investigation, Greenpeace has focused primarily on deforestation.

Greenpeace evidence shows that top beef exporters are regularly supplied with cattle from ranches that have cleared well above the legal deforestation limit. Ranches continue to deforest at the frontiers – areas with remaining forests.



# THE TOUR DU MONDE

Greenpeace undercover investigations of the trade in cattle products from slaughterhouses in the Amazon region have taken us on a tour of the world to manufacturing hubs and suppliers to some of the world's leading Blue Chip corporations behind top global brands of food and leather goods.



### China

China is the world's largest producer and exporter of shoes, producing nearly 60% of the world's total output in 2006.







### Brazil

Brazil is an emerging market. According to Unilever, 'Consumer spending is growing faster in [developing and emerging] markets than in developed markets.' 0

Z





### USA

Furniture and vehicle upholstery is the secondlargest use of leather. Production of leather vehicle interiors is outsourced to leather processors such as US-based Eagle Ottawa.

### Italy

Handbag lines are the star of Italy's leather export industry, accounting for nearly two thirds of the trade value of Italian leather goods.



# **United Kingdom**

The UK ready-meal market is 'the most advanced in Europe'. 'Sales of ready meals, both frozen and chilled, represent 7% of all main meal occasions in the UK.



# GREENPEACE INVESTIGATES PART ONE: HOW BRAZIL IS 'LAUNDERING' AMAZON BEEF TO GLOBAL BRANDS

Bertin's major export-orientated facility for beef products are in Lins (SP) (SIF: 337). Suppliers to these facilities include Bertin slaughterhouses in Rendenção (PA) (SIF: 807), Santana do Araguaia (PA) (SIF: 1110) and Água Boa (MT) (SIF: 4121).

### BERTIN LINKS CATTLE RANCHES IN THE AMAZON TO MEAT RETAILERS AROUND THE WORLD

BERTIN

24













### JBS LINKS CATTLE RANCHES IN THE AMAZON TO MEAT RETAILERS AROUND THE WORLD

JBS has export-orientated meat processing plants in Andradina (SP) (SIF: 385), Barretos (SP) (SIF: 76), São Paulo (SP) (SIF: 3327) and Presidente Epitácio (SP) (SIF: 458). Suppliers to these units include JBS slaughterhouses in Barra do Garças (MT) (SIF: 42) and Cáceres (MT) (SIF: 2837). From the unit in Araputanga (MT) (SIF: 2979), JBS directly supplies the European market with Amazon beef.





Marfrig's export-orientated processing plants are at Bataguassu (MS) (SIF: 4238) and Promissão (SP) (SIF: 2543) and the Pampeano processing plant at Hulha Negra (RS) (SIF: 226). Suppliers to these units include Marfrig's slaughterhouse in Tangará da Serra (MT) (SIF: 1751).

### MARFRIG MARFRIG LINKS CATTLE RANCHES IN THE AMAZON TO MEAT RETAILERS AROUND THE WORLD

Tuoman Thurtow JBS US Oakfield Foods UK Ditt van de Btoek NI JanLinders ML EDEKA DE SPAR NL LIDL UK ALDIDE C 1000 NL Makro (Metro) NI Krat Foods Botton Almentari resco UK Wai Mart US Green Isle Food IE Metro DE Weston Importer-Marfrig UK Weston Importer-Marfrig UK REWEDE Paranatinga Tupman Thurlow-JBS US Mato Grosso CDB Meats-Marfrig UK/DE Sampco-Bertin US/CA ARFRIG Tangará da Serra United Foods Services SA São Pa Mato Grosso (SIF: 1751) Kraft Foods /T O<sub>SRSCO</sub> ŝ Inalca-Cremonini /7 Alled Keysone, Logistics LCAE ADE TITO AG DE Green Isle Food it Heston Innoorter Marting UK Bolton Alimentari IT Oakfield FoodsUK Stat Foods PYTID PA









'Processed meat (cooked, cured, heat sterilised, canned...) constitutes the largest and most dynamic element of EU meat consumption. [...] The products are convenient – most do not require cooking – they can be present at most meal occasions – and they appeal to both the older and the younger European consumer.'

Gira 'Strategies & opportunities for the next 10 years in EU processed meat markets' February 2008

Processed meat sales account for some 40% of total EU meat sales. While raw meat retail sales are reaching stagnation in the EU, growth in processed foods is accelerating. This reflects the consumer drive towards convenience, often best delivered by meat-based, processed/ready-to-eat foods, whether purchased in retail for home consumption, or eaten out of home.'

Gira 'Strategies & opportunities for the next 10 years in EU processed meat markets' February 2008

#### TABLE 3: 2008 EXPORTS OF PROCESSED BOVINE MEAT PRODUCTS FROM BRAZIL, TOP DESTINATIONS BY VALUE

	tonnes	%	\$1000	%
USA	51,179	26	279,846	33
United Kingdom	50,730	25	188,793	22
Italy	10,615	5	69,043	8
The Netherlands	14,518	7	65,609	8
Germany	5,356	3	28,746	3
Belgium	3,559	2	18,791	2
Others	64,337	33	202,504	25
Total	200,294	100	853,331	100

Source: Secretaria de Comércio Exterior (SECEX) (2009) covering HS code 16025000

The convenience food market and the food service industry are changing what we eat, where we eat and how we shop.

Across the EU, we are seeing growth in 'modern', often transnational processed meat products. The category of 'Ready meals and meal components' includes complete (meat and vegetable) ready meals; 'exotics' containing quantifiable meat content (eg pizzas and meat salads); and convenient meal components (eg industrial burgers).<sup>217</sup> All have been industrially prepared in some way.<sup>218</sup>

The European ready meals market, encompassing fresh, tinned, frozen and chilled foods, is one of the major growth sectors of the European food economy.<sup>219</sup> Growth is underpinned by the trend towards busier lifestyles and convenience.<sup>220</sup> The ready meals market in the largest EU countries - Germany, France, the UK, Italy and Spain - was worth €8.4 billion (\$11.5 billion) in 2007. One analyst predicts a further 18% sales hike by 2011, by which point the market would be worth €9.9 billion (\$13.6 billion).<sup>221</sup>

Trade data reveal the significance of Brazil as the country of origin for much of the beef used by this sector of the market.

In 2008, the EU imported over 100,000 tonnes of processed or corned beef from non-EU countries. Over 80% of this was imported from Brazil.<sup>222</sup>

Information on the UK market (what people are buying, where the beef comes from) is indicative. The UK imports 40% of its processed beef (prepared, cooked or tinned) from Brazil (but only 3% of fresh, chilled or frozen beef).<sup>223</sup> Nearly 90% of this processed beef comes from Bertin, JBS or Marfrig.<sup>224</sup>

PROCESSED BEEF EXPORTS 2008 TO THE UK (TONNES)



Source: PIERS South American Trade Database January-December 2008

#### A COUNTRY THAT HAS FORGOTTEN HOW TO COOK

Sales of ready meals, both frozen and chilled, represent 7% of all main meal occasions in the UK. Totalling a forecast market value of £2.1 billion in 2008, these statistics go some way to explaining the reputation within Europe of the UK as a country that has forgotten how to cook and is now viewed as the European capital of the ready meal.'

Ian McGarrigle 'The Ready Meal Capital' Convenience Foods Autumn 2008

The UK ready meal market is 'the most advanced in Europe'.<sup>225</sup> According to Joanna Blythman, by 2004 UK consumers were spending £7,000 (\$10,600) a minute on ready meals, three times more than any other country in Europe.<sup>226</sup>

According to Northern Foods Ready Meals business unit director Julian Slade, the market for convenience food has grown by 70% over ten years, creating a UK market worth almost £25 billion (\$38 billion).<sup>227</sup>

#### HOME CONVENIENCE

Beef is the most frequently eaten red meat in the UK,<sup>228</sup> with two-thirds of it eaten in the home.<sup>229</sup> Consumers eat almost twice as much prepared beef as unprocessed fresh or frozen beef at home.<sup>230</sup> About one-third of prepared beef eaten at home is found in ready meals.<sup>231</sup>

Virtually all UK ready meal sales are private label (supermarket own brand).<sup>232</sup> Tesco holds more than a quarter of UK market share, with £396 million (\$600 million) of sales in chilled ready meals.<sup>233</sup>

The leading manufacturing company in the UK market for ready meals in 2005 was Northern Foods. The secondlargest player was Campbell Soup Company, with Unilever in third place.<sup>234</sup>

Northern Foods has units across the UK and Ireland specialising in chilled, bakery and frozen food production.<sup>235</sup>

More than three-quarters of Northern Foods' business is with five key retailers – Asda, Marks & Spencer, Morrisons, Sainsbury's and Tesco. It supplies these retailers with a wide range of own label and branded food.<sup>236</sup>

Northern Foods make around 140 million chilled ready meals every year. The biggest selling chilled ready meal in the UK is the single portion lasagne for M&S.<sup>237</sup>

Private label pies containing beef in Asda, Morrisons and Sainsbury's state that they were produced in Ireland. Labelling on Sainsbury's pies reveals that the beef is 'from Brazil or Ireland'.

Trade data<sup>238</sup> indicate that Marfrig (Bataguassu and Promissão units) ships to Green Isle Foods,<sup>239</sup> an Irish subsidiary of Northern Foods.

#### OUTSIDE THE HOME

Beef is an important part of the catering trade, a component of the pre-prepared meat and meat dishes in restaurants, pubs, sandwich bars, government or school canteens, healthcare establishments such as hospitals, catering service providers and takeaway food service outlets.

The UK eats out a lot. The predicted value of the UK catering industry for 2007 was  $\pounds$ 43.5 billion (\$65.9 billion).<sup>240</sup>

According to Unilever, the catering industry in the UK serves over 10 billion meals per year, with one-fifth of all customers eating out at least once a week.<sup>241</sup> Catering for the public sector – education and healthcare – accounts for more than a third of catering industry meals.<sup>242</sup>

Marfrig's UK subsidiary CDB Meats is listed as a supplier to the UK National Health Service (NHS).<sup>243</sup>



Source: Unilever website

### BRAZIL: EXPANSION OF GLOBAL BRANDS INTO EMERGING MARKETS'

Three global supermarket giants – Carrefour (France), Casino (France) and Wal-Mart (USA) – are leading expansion of the food retail sector in Brazil.

According to the Brazilian Supermarket Association (ABRAS), supermarket sales in Brazil were worth R\$158.5 billion (\$76.9 billion) in 2008.<sup>249</sup> Despite the economic downturn, supermarkets plan to invest R\$3.877 billion (\$1.9 billion) in expansion.<sup>250</sup>

Nearly 40% of the sector in Brazil<sup>251</sup> is controlled by Carrefour, Walmart and Cia Brasiliera de Distribuição (known as Grupo Pão de Açúcar)<sup>252</sup> – affiliated to the Casino group. Other foreign-owned groups in the supermarket sector in Brazil include the Dutch-owned Makro Group.<sup>253</sup>

Unilever is the biggest 'staples' player in developing and emerging markets including Brazil, Russia, India and China (globally, BRIC countries are leading expansion of resource consumption).<sup>254</sup>

According to Bertin, the global personal hygiene market is worth \$269 billion, and Brazil has the third largest share in this market.<sup>255</sup>

While Unilever is thought of as a food company, nearly half of its sales are in home and personal care products<sup>256</sup> and these categories are seen as growth drivers within the group. It is a global leader in deodorants and skincare, the world's number two in hair care,<sup>257</sup> and 'sells more laundry washes than any other company in the world'.<sup>258</sup>

Unilever identifies the central role of home and personal care products in emerging markets, 'where we can build on leadership positions, for example in laundry, while bringing the very best of Unilever's brands and products to new customers'.<sup>259</sup>

Unilever, Colgate Palmolive and Johnson & Johnson are all listed as key consumers in Brazil of Bertin hygiene and beauty sector products.

In 2004, Bertin bought the Brazilian company OX, producer of cosmetics with cattle marrow in the composition. The OX brand is available across Brazil in 130 different personal care products.<sup>260</sup>

While the Blue Chip companies behind reputable global brands appear to believe that Amazon sources are excluded from their products,<sup>261</sup> Greenpeace investigations expose for the first time how their blind consumption of raw materials fuels deforestation and climate change.

#### **BEAUTY AND THE BEEF**

**Tallow** is rendered beef fat. This raw material is used for the production of biodiesel and other oleochemicals. A common application of oleochemicals is in the production of detergents. According to the European oleochemical industry, animal fats cover more than 50% of oleochemical raw material needs.<sup>244</sup>

**Glycerol** (commonly called glycerin or glycerine) is a by-product of biodiesel production. It is widely used in medical, pharmaceutical and personal care products. It is found in toothpaste, mouthwash, skin care products, shaving cream, hair care products and soap. It is also used as filler in commercially prepared foods (eg cookies), and in shortenings and margarine.<sup>245</sup>

**Sodium tallowate** is made from caustic soda or lye and tallow. It is usually combined with sodium cocoate, the sodium salt of coconut oil. Together with sodium palmate, sodium tallowate is one the main raw materials used in the manufacture of soap bars.<sup>246</sup>

**Gelatin** is a by-product of the meat and leather industry, derived mainly from cattle bones, connective tissues, organs and intestines, and hides. It is commonly used as a gelling agent in food such as 'gummy' confectionery and as a thickener in yogurt, cream cheese, jam or margarine. It is also used for clarification of juices such as apple juice.<sup>247</sup>

Gelatin is also used in the pharmaceutical and cosmetic industries. Cosmetics contain a non-gelling variant of gelatin called hydrolysed collagen, also known as HCP, purified gelatin or collagen hydrolysate.<sup>248</sup>



'Consumer spending is growing faster in [developing and emerging] markets than in developed markets. Over the next ten years, around one billion new consumers will emerge with disposable incomes commensurate with developed world lifestyles and consumption patterns.'

Unilever Chief Financial Officer Jim Lawrence, 2008



'As concern spreads around the world about the global recession, Brazil continues to be held up as one of the few countries to offer the prospect of economic growth over the next few years.'

The Financial Times, 'Betting on Brazil', March 2009

### THE 'LAUNDRY LIST':

# GLOBAL BRANDS ARE SILENT PARTNERS TO CRIME

Greenpeace undercover investigations have unpicked the complex global trade in beef products from part-Brazilian-governmentowned corporations – Bertin, JBS and Marfrig. Greenpeace has identified hundreds of ranches within the Amazon rainforest supplying cattle to slaughterhouses in the Amazon region belonging to these companies. Where Greenpeace was able to obtain mapped boundaries for ranches, satellite analysis reveals that significant supplies of cattle come from ranches active in recent and illegal deforestation. Trade data also reveal trade with ranches using modern-day slavery. Additionally, one Bertin slaughterhouse receives supplies of



#### **HEREFORD (JBS/ MARFRIG)**

Tupman Thurlow, a 100% JBS subsidiary,<sup>263</sup> has been a major US food importer since 1915, with links to the wholesale and retail grocery trade in the USA and internationally. Its principle brand is 'Hereford' canned meats – the number one selling brand of 'roast beef with gravy' in the world, and also one of the major brands of corned beef.<sup>264</sup>

JBS is a supplier to Tupman Thurlow. Export data indicate that in 2008, JBS supplied Tupman Thurlow beef from its Andradina (SP), Barretos (SP) and Presidente Epitácio (SP) processing facilities.<sup>265</sup>

Marfrig is a supplier to Tupman Thurlow. Export data indicate that in February 2008 and between May and December 2008 Marfrig supplied Tupman Thurlow beef from its Pampeano (RS) processing facility.<sup>266</sup>



#### **KNORR (BERTIN)**

With annual sales of over €3 billion (\$4.1 billion), Knorr is Unilever's biggest-selling brand.<sup>267</sup> Described as the 'beating heart' of the Knorr brand,<sup>268</sup> Unilever's Heilbronn factory in Germany produces soups and soup stocks,<sup>269</sup> some of which use beef extract as a key ingredient.<sup>270</sup>

Unilever's German top-seller meat snack Bi-Fi contains beef,<sup>271</sup> while Knorr Lasagne Verdi Alfredo is advertised as using Brazilian beef.<sup>272</sup>

Brazilian export data list Unilever as one of Bertin's larger customers of processed beef products and beef extracts; exports in 2008 amounted to over R\$36 million (\$17.5 million).<sup>273</sup> Processed beef products were mainly exported to Germany and The Netherlands, while over 70% of beef extracts went to Unilever in Germany.<sup>274</sup>

**AUGHTERING THE AMAZ** 

'In Brazil we deal only with JBS S.A. and Bertin S.A. for the s canned beef products. They guarantee that all of the meat u established (in excess of 30 years) ranch areas and not from rain forest regions. Neither of our suppliers is involved in dea ambient pouch and canned beef products are from long-es cattle from an illegal ranch occupying Indian Lands. These slaughterhouses in the Amazon region then ship beef or hides to company facilities thousands of kilometres away in the south for further processing before export. In a number of cases, additional processing takes place in import countries before the final product reaches the market. In effect, criminal or 'dirty' supplies of cattle are 'laundered' through the supply chain to an unwitting global market.

Brazilian Federal Inspection Service (SIF) numbers show the company and plant origin of exported goods. SIF numbers on branded or ownlabel processed or corned beef products in the EU and USA regularly link to Bertin, JBS and Marfrig processing units.<sup>262</sup>



#### KRAFT FOODS ITALY (BERTIN/ MARFRIG)

Kraft Foods Italy owns Italy's most popular tinned beef brand 'Simmenthal'.<sup>275</sup>

Bertin lists Kraft Foods Italy as a major client in the food sector.<sup>276</sup> Export data indicate that between January and September 2008, Bertin shipped Kraft beef from its Lins (SP) and Água Boa (MT) processing facilities.

JBS is a supplier to Kraft Foods Italy. Export data indicate that between January and July 2008 JBS supplied Kraft Foods Italy beef from its Andradina (SP) and Presidente Epitácio (SP) processing facilities.<sup>277</sup>

Marfrig is a supplier to Kraft Foods Italy. Export data indicate that between January and May 2008 Marfrig supplied Kraft Foods Italy beef from its Bataguassu (MS) processing facility.<sup>278</sup> Between May and August 2008, Marfrig shipped Kraft Foods Italy beef from its Promissão (SP) processing facility.<sup>279</sup>



#### **PRINCES (BERTIN/ JBS)**

Princes, owned by Japan's Mitsubishi Corporation, is a major supplier to UK and European grocery markets and has an annual turnover of £950 million (\$1.43 billion).<sup>280</sup> The company was the UK's third largest canned food supplier in 2007.<sup>281</sup>

Bertin lists Princes as a major client in the food sector.<sup>282</sup> Export data indicate that between January and December 2008, Bertin supplied Princes with beef from its Lins (SP) processing facilities. Over 11,000 tonnes was shipped from this facility to the UK.<sup>283</sup> Shipments also went to The Netherlands, Portugal and Germany.<sup>284</sup>

JBS is a supplier to Princes. Export data indicate that between January and December 2008, JBS supplied Princes with beef from its Andradina (SP), Barretos (SP) and Presidente Epitácio (SP) processing facilities. Nearly 8,000 tonnes was shipped from these facilities to the UK.<sup>285</sup> Shipments also went to the Netherlands.<sup>286</sup>

upply of our ambient pouch and sed in our products is from longlivestock reared on cleared equatorial forestation and all supplies of our tablished ranching areas.'

Princes, a major customer of JBS and Bertin in a letter to Greenpeace, 6 May 2009



# Carrefour

#### **CARREFOUR (BERTIN/JBS/MARFRIG)**

French-based Carrefour was Europe's largest grocery retailer in 2008.<sup>287</sup> With a presence in 33 countries, over 56% of group turnover derives from outside France.<sup>288</sup> The group sees strong potential for further international growth in the future, in countries including Brazil.<sup>289</sup>

Carrefour is the largest retailer in Brazil, with 476 stores across the country.  $^{\rm 290}$ 

Government trade data<sup>291</sup> indicate that JBS supplied Carrefour in Brazil with deboned beef in 2007 and the first half of 2008 from its slaughterhouses in Barra do Garças (MT) and Cáceres (MT).

Government trade data<sup>292</sup> indicate that Marfrig supplied Carrefour Brazil in the same period with deboned beef from its unit in Tangará da Serra (MT).

Bertin lists Carrefour as a client in the hygiene and beauty sector.<sup>293</sup>



#### **CASINO (BERTIN)**

The French-owned Casino Group is one of the world's leading food retailers, with 10,000 stores worldwide.<sup>294</sup>

Casino is focusing its growth strategy on emerging countries with high growth potential, primarily in South America and Southeast Asia, regions where its subsidiary brands are sector leaders.<sup>295</sup>

Brazil is a flagship market for Casino, which has been present in the country since 1999 through its acquisition of Companhia Brasileira de Distribuição (CBD).<sup>296</sup> The group now has 595 stores in Brazil,<sup>297</sup> through CBD, Pão de Açucar, CompreBem/Sendas, Assaï and Extra Eletro.<sup>298</sup>

CBD is Brazil's second largest supermarket,<sup>299</sup> targeting the discount end of the market.<sup>300</sup> With 'a policy of steady, targeted expansion', CBD is currently seeing strong growth in revenue (up 21% in 2008) driven by increasing sales of both food and non-food products.<sup>301</sup>

In April 2009, CBD shareholders approved the issue to Casino of 2.2 million new shares of preferred stock for a total value of R\$71 million (\$34.5 million). The issue will increase Casino's stake in CBD to more than 35%.<sup>302</sup>

Other supermarkets in the Casino Group of companies include Pão de Açucar, a chain targeting the high-quality end of the market,<sup>303</sup> and Assaï, a cash-and-carry bulk retailer acquired by Casino in 2007.<sup>304</sup>

Bertin lists CBD as a major client in the food sector.<sup>305</sup>



#### LIDL (MARFRIG)

LIDL is the leading discount grocer retailer in Europe<sup>306</sup> trading in more than 22 countries and operating in excess of 8,000 stores.307

Confidential industry intelligence shows that Marfrig-owned CDB Meats has a contract to supply the LIDL group.<sup>308</sup>

CDB Meats is an importer of corned beef, stewed steak and beef curry found at LIDL in the UK. 309

Export data indicate that between January and December 2008, Marfrig supplied CDB in the UK with beef from its Pampeano (RS) processing facility. It supplied beef from the same facility to CDB in Germany between May and July 2008.310



### TESCO (BERTIN/ MARFRIG)

Tesco is a UK-based international retail chain. It is the largest UK retailer with profits of  $\pounds 2.8$ billion (\$4.24 billion) in 2008<sup>317</sup> and over 30% of the UK grocery market.<sup>318</sup> In 2008, Tesco was Europe's second largest retailer and the world's fourth largest retailer.319

Marfrig-owned CDB Meats is an importer of tinned corned beef found at Tesco in the UK.320

Export data indicate that between January and December 2008, Marfrig supplied CDB in the UK with beef from its Pampeano (RS) processing facility. It supplied beef from the same facility to CDB in Germany between May and July 2008.321

Bertin is a supplier to Tesco. Bertin supplied Tesco with beef from its Lins (SP) processing facility.322



#### MAKRO (JBS/MARFRIG)

Owned by the Dutch holding company SHV,<sup>311</sup> Makro has 65 stores in Brazil.312

Government trade data<sup>313</sup> indicate that in 2007 and the first half of 2008, Makro Brazil bought significant amounts of deboned beef from JBS units Barra do Garças (MT) and Cáceres (MT) and Marfrig's slaughterhouse in Tangará da Serra (MT).



#### **METRO (MARFRIG)**

In Germany, Metro Cash & Carry is the largest trade and retail group. 314 Internationally it operates under the brand names Metro and Makro, though South American Makro operations still belong to Dutch holding company SHV.315

Export data indicate that Marfrig sold processed beef to Metro in Germany between February and March 2008 and sold processed beef to Metro in Belgium in March 2008. This was exported from Marfrig's Pampeano (RS) processing facility.316

# WAL\*MART<sup>®</sup>

### WAL-MART (BERTIN/ JBS/ MARFRIG)

US-based Wal-Mart runs chains of large retail stores. It is the world's largest public corporation according to the 2008 Fortune Global 500, based on 2008 revenue of \$378 billion.323

Wal-Mart is the third largest retailer in Brazil.<sup>324</sup> As of the end of March 2008, the company operated 344 stores.<sup>325</sup> Wal-Mart Brazil announced plans to open 80 to 90 new stores in 2009.326

JBS is a supplier to Wal-Mart. In Brazil, Wal-Mart is supplied by JBS' Cáceres & JBS Andradina (MT) slaughterhouse.327 In the UK, Asda (part of the Wal-Mart group) has received beef from JBS' Andradina (SP) processing facility under the Fray Bentos corned beef brand marketed by Premier Foods.328

Wal-Mart Brazil exports corned beef to Mexico, Puerto Rico, Canada, Argentina, the UK, El Salvador, Costa Rica and Guatemala.<sup>329</sup>

Marfrig is a supplier to Wal-Mart. Export data indicate that in January, February and October 2008 Marfrig supplied Wal-Mart in the USA with tinned beef from its Pampeano (RS) processing facility.<sup>330</sup>

Bertin lists Wal-Mart as a major client in the dairy sector.<sup>331</sup>

# HYGIENE AND BEAUTY



# Unilever

#### UNILEVER (BERTIN)

Unilever is one of the world's largest food processing giants, selling household, food and cosmetics brands in nearly every country.

Bertin lists Unilever as a major client in the hygiene and beauty sector.<sup>332</sup>

'And the good news is that increasing disposable income leads to disproportionate growth in per capita consumption for Unilever products.'

Unilever Chief Financial Officer Jim Lawrence, 2008



#### COLGATE-PALMOLIVE COMPANY

#### COLGATE PALMOLIVE (BERTIN)

Colgate Palmolive is a leading consumer products company specialising in oral, personal and home care and pet nutrition.<sup>333</sup>

Bertin lists Colgate Palmolive as a major client in the hygiene and beauty sector.<sup>334</sup>

# Johnson "Johnson

#### JOHNSON & JOHNSON (BERTIN)

Johnson & Johnson is the world's premier consumer health company, the world's largest medical devices and diagnostics company, the world's fourthlargest 'biologics' company and the world's seventh-largest pharmaceuticals company.<sup>335</sup>

Bertin lists Johnson & Johnson as a major client in the hygiene and beauty sector.<sup>336</sup>



## **CATERING/FOOD SERVICE**









#### CREMONINI/ INALCA /MARR/ MONTANA (BERTIN/JBS/MARFRIG)

Cremonini is exclusive supplier to the Italian railway (Trenitalia, EuroStar Group, Cisalpino AG) and also supplies the French railway companies SNCF and Thalys International.<sup>338</sup> The group is the second largest Italian motorway caterer, through its 'ChefExpress' service stations.<sup>339</sup> It owns the restaurant chain 'Road House Grill'.<sup>340</sup>

JBS has a 50% stake in the beef production and beef by-products division of Gruppo Cremonini (Inalca SpA and Montana Alimentari SpA).<sup>341</sup> Montana produces Italy's second largest selling brand of tinned beef.<sup>342</sup>.

Inalca produces 260,000 tonnes of beef per year, of which 50,000 tonnes is ground beef for hamburgers.  $^{\rm 343}$ 

Export data indicate that from January to December 2008, JBS supplied frozen and processed beef to Inalca in Italy from its Andradina (SP) and Presidente Epitácio (SP) units,<sup>344</sup> while Marfrig supplied processed beef from its Promissão (SP) unit. <sup>345</sup> Bertin supplied frozen beef to Inalca in Algeria from its units in Lins (SP) and others.<sup>346</sup>

Marr is the catering division of Cremonini.347

In the first 11 months of 2008, JBS supplied frozen beef to Marr in Russia, mainly from Andradina (SP), and Bertin supplied beef from Lins (SP).<sup>348</sup>

Marr Russia key customers include hotels such as Marriot, Ritz-Carlton Moscow and Hyatt.<sup>349</sup>

## **FAST FOOD**



**BURGER KING (BERTIN)** Bertin lists Burger King in the USA as a major client.<sup>337</sup>

### OAKFIELD (FOODS) LIMITED

#### **OAKFIELD FOODS (MARFRIG)**

۲

Oakfield Foods is a meat importer and processor in the UK. It supplies major UK manufacturing companies in the ready meal, bakery, cooked meats, canning, food service and catering sectors.<sup>350</sup>

Export data indicate that Marfrig sold Oakfield Foods beef from its Promissão (SP) processing facility between June and December 2008. It also sold Oakfield Foods beef from its Bataguassu (MS) processing facility between January and May 2008 and in October 2008.<sup>351</sup>



#### **US ARMY (BERTIN)**

The International Center group, based in Kuwait, is a major trader of foodstuff in Kuwait and to neighbouring Iraq. It claims to supply the British, Dutch, Italian, Spanish and US military forces.<sup>352</sup>

The International Center group bought several hundred tonnes of processed beef products from Bertin in Lins (SP) throughout 2008.<sup>353</sup> **GREENPEACE INVESTIGATES: THE GLOBAL BEEF TRA** 

